

## NAVIGATORS CAN

Perhaps it's true that when you need superhuman help in a time of peril, dormant information we carry in our genes can come to life. However, it is my firm belief that no matter which words I would have used, it was the desperate cry for help that was heard and answered by a higher power.

*Q So in desperation you yelled for God. Was that because you really believed in God, or was it a momentary flash in the pan just to save your skin?*

*GK* You know, of all the places in the world, nothing can beat the harshness of winters in Poland – except maybe the Antarctic. I'll tell you a true story.

It happened one very dark and stormy night in the dead of winter, snow blowing and wind howling. A very old and frightened peasant lay dying in his isolated little hut, praying desperately for a priest. A lone candle burned in the window. Meanwhile, a very frightened priest, lost in the storm that night, was praying desperately for shelter. As he struggled through the swirling snow, he thought he saw a momentary flash of light. It was the candle in the window – not a flash in the pan. He headed straight for it. The dying man got his priest, and the priest found his shelter.

This story, for some, is proof of the existence of God, therefore making it easier to believe in Him. Others, however, will conclude it was pure coincidence. Let me say what I've heard said. That is, for those who believe, no explanation is necessary. For those who don't, no explanation is possible. Personally, I cannot even look at the miracle of a single human being or a leaf on a tree without acknowledging there must be a higher power.

*Q Let's look at your prodigious princely family tree. That has got to be the hardest for readers to swallow as "usual" or "average". Science has proven that talents are inherited from one generation to the next. Can you honestly say you never got any of it from your past that contributed to your success? And if so, how could anyone without such a background get to where you got?*

*GK* Certainly I came from a specific lineage. But a crown does not a king make, nor a noble title a prince. I attribute what are called my achievements, to three things which all people can do: 1 – define their goal in life, 2 – keep thoroughly

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and constantly informed about everything as much as humanly possible, and 3 – use their inner hunches to spot correct timing to act on that information to bring them closer to their goal. These are basic universal principles of success any person on the planet can use to succeed. I'm sorry if you wanted a complex answer, because the answer is really quite simple.

*Q Have you any words of wisdom for today's children pitted against an awesome world?*

GK Today's children are sincerely awesome little people! They are very advanced and growing smarter by the minute. Whereas I had only a cloth dog and a wooden horse, they play with high-tech. Young minds are being exposed to more complex structures. Rather than being intimidated, they are mastering them almost instantly.

Society could be reversing, as it is now the parents and grandparents needing to keep up with their children! That's why parents need to be even more knowledgeable as teachers, helpers and guardians of their children. A more sophisticated child needs a more sophisticated example to learn from.

Therefore, to teach the importance of correct choices from early ages is the first and most powerful tool we have as a society. Our collective choices bring about the current conditions in which we live.

Our children are a whole new generation of leaders, not followers. Did they all come from royal backgrounds and ancient nobility? I think not. Did it make a difference? Clearly not.

*Q No one can fail to notice the lists of your decorations, distinctions, medals, awards ... and on and on. Very impressive. Doesn't that defeat readers, making them believe that unless they accomplish what you did, they'll never be able to handle life the way you do? Be honest. The message of the story itself already implies the achievements, so why list them? Besides, you say this book isn't about you but everyone else, yet we have all those pages just about you. Doesn't that qualify you for another award, like "Hero of Hypocrisy"?*

GK (Smiling). Now I know what it would be like if I were a contestant on that TV Program "The Weakest Link!"

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*Q If that's your analogy, I'll take that as a compliment.*

GK (Laughing aloud). Well, let me reverse your perception. Decorations and medals and awards are not life. They are results of life. When you leave this Earth, you can't take them with you. But you can leave behind what they represent, and that's what's important. The lists are an example of what can happen when we live our life with vigour, passion and commitment. Then one day we stop, amazed at what has accumulated. The mind realizes we must have done something right after all. The heart is stirred with warm memories. But the spirit knows the real achievement is how much others have benefited by our becoming everything we can be.

*Q I see. What about the Pope? How many people can say they knew him before he became Pope? It implies you have a red-hot line to the Vatican. Further, it suggests you get things in life not by what you know, but who you know, doesn't it?*

GK Indeed not. The truth is I did know him before he became Pope, so it is a fact of my life. My reason for including him falls into the same category as those medals and decorations. It's not about who you know. It's about friends being able to stay friends in life even when their paths diverge. We need to know how important it is not to let our differences divide us. So my example is from real life, not some fiction. Look what happened to Judah and Messala in the movie Ben Hur. True friendship transcends all earthly ornamentation.

Karol Wojtyla and I were students together at the Jagiellonian University in Krakow. Years later, I met him when he was Cardinal and Archbishop. Today I don't have a hot-line to the Vatican – sometimes I wish I did! I have to go through normal channels like everyone else. The remarkable thing is he is as he always was. No papal robes or anything else have corrupted his capacity for lasting sincere friendship. By this I am happy and humbled.

*Q Did your family tree influence you in any way?*

GK The strong message to readers about my family tree is “see how fascinating but don't be fooled”. A famous Englishman once wrote, “what's in a name”? A name

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means nothing, the person means everything. Success or failure has nothing to do with name or background. It's the choices you make for the kind of life you want to live. And ultimately no one can judge whether you succeeded or failed, but you.

Whether medals, certificates, honours or noble lineages, when you look at them, they are but reflections in a mirror. The real mirror is you.

What was important was not my family tree, but me. My job was to do my best just being me. The past only provides a view of where everything was. It's where everything *will* be because of you, after you, that is the true focus.

*Q I know you were plunged into sudden war, but how could you just pick up a gun and kill someone?*

*GK* We did it only in self defence. We had to. If you didn't want to die, there was no other choice. To be the aggressor and seek someone out to kill them is one thing; to be the victim and take arms to defend yourself is something else.

*Q It says somewhere that this book isn't even a book! Get serious! What exactly do you mean by that?*

*GK* Marshall McLuhan said it best: "the medium is the message". In this case, I wanted to challenge the thinking minds of individuals to perceive that while they were holding a book in their hands, what they in fact had was a messenger with a message inside. A message, if it has value, outlasts the pages it is written on. The intangible outlasts the tangible.

*Q It also says, on the jacket cover I believe, that at first you thought this book would be all about you. Then September 11 "scrambled your circuits". It made you see something different – that everyone was still there except you. Next I read that it wasn't even you who wrote this book – it was everyone else! Talk about scrambled brains – I mean, circuits. Would you please rewire your circuits correctly and enlighten me on this point?*

*GK* (Laughing) Of course! It's very simple. We all arrive at a point when we realize a very important truth. You cannot give anything to anyone, unless someone gives it to you first. Everything I am is because of something or someone else.

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Before September 11, we saw mostly just our own self-centred selves. After September 11, not only was our view reversed, it fused all lives together into the one life we all share in common. The power of that oneness is the energy that wrote this book.

*Q Don't tell me – like that kaleidoscope you keep mentioning.*

*GK* Touché. Think of life as that kaleidoscope you look through. As it turns, hundreds of designs each unique, keep falling into place, each time arranged differently, yet each time fitting perfectly together to form one whole “image”. Before September 11, we lived as separately-designed bits blinded from seeing the whole. After September 11, all the bits merged so that everyone saw the whole.

The key point is this. Now that we are all intermeshed as one whole and everyone sees it, the kaleidoscope is starting to rotate again. That's what kaleidoscopes do: their one constant is perpetual change, as is life. I wonder. After the next rotation, what will the next big image of the world look like?

*Q Tell me about this “power of oneness”.*

*GK* The power of the one energy that propelled me to write this book was the simple truth that without each of these unique bits, a kaleidoscope with its rich blends, beautiful designs and intricate perfection could not exist. What is our world? An even larger revolving kaleidoscope of reflective mirrors. What are the pieces? All peoples of every culture and colour, each a differently-designed mirror.

The only way to preserve our global kaleidoscope is for all pieces to co-exist in harmony. It is only common sense that our differences are our friends, not our foes. If we attack and cripple any one piece, all other pieces fall out of place and cripple the whole. While you are aware of your own existence as a unique mirror, you can also see yourself reflected in everyone else's. So no matter how many reflections you see, the reflection itself remains the same.

That's when you realize we are all one same reflection of one another without difference, yet we do not have to sacrifice our special unique identities to reach that truth.

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*Q Okay, now let's clear up the symbols or analogies you use for life. You call it a spinning wheel, a kaleidoscope, a flying train, a classroom, a staircase, a movie and heaven knows what else. You also refer to it as ruins. With additional allusions to launches and re-entry, that's what rockets do. Wouldn't you give yourself a failing grade here for clarity, Professor Korey? As a Doctor of Wizardry, haven't you fallen off your broomstick?*

*GK* No, I'd be more inclined to give myself top honours for acrobatic gymnastics. Life is all of the above and more. In fact, we must thank evolution for coming along to save us from living in a zoo. But the truth is, life is alive with endless variation. It wears all hats, plays all roles, sings all songs. Continually it dances before our eyes. We are the master alchemists to shape whichever form life takes in this dance. It takes two to tango for the dance to go on.

*Q Okay, enough of this, my head hurts. Let's go back to your James Bond escapade with those lost Polish treasures. Who actually got them? Whose property were they? Whatever became of them? I don't believe you pulled this off single-handedly...*

*GK* No, of course not. Luck and timing helped. For example, I needed the cooperation of the Ambassador at the Polish Embassy in Romania where I worked for special assurance to get the treasures into Church hands without the Communists getting wind of it. Right on cue, the Communist Ambassador "suddenly" up and left the Embassy! Professor Szymański who replaced him was a member of the Polish Democratic Party. What a perfect turn of fate at the perfect moment I needed it. He supported the venture completely on behalf of Poland to the last detail.

*Q What about the cooperation you needed at the Polish end of things?*

*GK* That came from the Minister of External Affairs whose cooperation was secured thanks to Ambassador Szymański's intervention and authority. The Minister in Poland had to agree absolutely not to seize these valuables for the government, but return them to the Church as they were Church property. Only if this were guaranteed, would the Jesuit Father Giru release the treasures into my care. I had to swear to uphold this

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agreement, and I had to trust that the Ministry would stand by its word once I got the trunks into Poland. I further had to guarantee that all treasures would be delivered personally to the Polish Primate Prince Cardinal Sapieha.

*Q You actually trusted the government? I mean, the Communist government? Rather naive of you, wouldn't you say?*

*GK* I didn't trust them. But I had to trust the arrangement between two individuals, my Ambassador and the Minister of External Affairs. However, to indicate to the Minister how serious this was, I made a personal train trip to Warsaw. The meeting was prearranged, my arrival expected, the verbal confirmation secured face to face with the Minister then back to Romania I went. Only when I was able to tell Father Giru I had met personally with the Minister himself and obtained his solemn promise that the Church would receive the treasures, was I taken to the actual hiding place.

*Q And now the 64,000-dollar question. What were these fabulous treasures?*

*GK* I didn't know it at the time, but they were part of the vast royal collection that belonged to the Kings and Queens of Wawel Castle in Kraków dating back some 500 years. Many items were personal gifts given to those monarchs over the years by various popes. So much of Poland's priceless heritage was lost, stolen or destroyed in so many wars throughout history, that little remains of our rich dynastic past. To have actually restored some of those "thought-lost-forever" actual pieces was a thrilling shock for me. For years I had no idea of their significance.

*Q So how did you find out?*

*GK* First, the agreement made involving Professor Szymanski, the Ministry in Poland, Father Giru and Cardinal Sapieha and myself, was that no word would ever leak out for an indefinite period of time. Poland was under Communist rule. Our collaboration was sealed in the strictest silence. Then Communism collapsed, freeing Poland to pursue democracy again. Someone wrote an article about these treasures in a Toronto weekly. A copy was forwarded to a

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Polish Archbishop with connections to the Vatican. Next thing I know, the Pope himself has read the story and soon after, I get this personal letter of thanks from him in the mail with blessings for me and my family. Everything happened so fast, I was utterly stunned, but profoundly moved. I had no idea my little adventure would turn out to be one of the most beautiful things I could ever do for my own country. And I'm not ashamed to admit it gave my old Polish heart a huge boost.

*Q Are these treasures on display now at Wawel? Would you recognize them if you saw them?*

*GK I'm not sure. But I know for a fact they are all safe and sound back in Poland's historical archives which rightfully belong to all the people. You know, (chuckling), just like in the TV program "Relic Hunter".*

*Q Alright, let's leave your past and move to the present day.*



*Nov. 1979 – Dr Korey in an audience with Pope John Paul II at the Vatican a year after his election*

## FLIGHT-PATH 13

### CURRENT ENCOUNTER WITH THE AUTHOR

*Q What advice have you for young people today facing an uncertain future?*

GK First, wisdom does not necessarily come with age. Youth of today are wise beyond their outward appearance. They are acutely aware of future possibilities, and should not be afraid to confidently choose to shape those possibilities into the kind of future they want. As more young people trust their own sixth sense and assume more leadership roles to inspire others, the future will be a great deal more certain.

*Q Anyone who's read and understood this book will peg you now as a man who knows no fear and is still ready to take on the world. Given all you've been through, and despite your open attitude to the future, isn't there anything that scares you now? Is there nothing new to fear?*

GK Life has taught me that while fear exists, it is an imposter. We are stronger than our fear, and smarter than our fear.

*Q That's sounds clever. What does it mean?*

GK Fear itself is not the enemy. What's causing the fear, is. As soon as fear strikes, we must face and identify it – where it's coming from and why it's there. Mostly it is an early warning system to give us time to develop the best possibilities of handling it.

*Q You claim events of September 11 caused you to write this book. You said further that you hoped people could draw strength from your life to face whatever now lies ahead for them. That sounds as if you know something we don't about what's coming. Do you? Why do people need to be stronger now? And what makes you think you or anything about you is what people will need, if anything?*

GK There is a scene in the movie “Star Trek IV, The Voyage Home”.

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Spock has to get the ship back home through time and space, but can't rely on equipment which has been damaged. So he has to take his best guess. I don't know any more about future events than anyone else. Let's just say I too am taking my best guess. In the movie, the ship has to pass through a period of chaos and danger before everything becomes harmonious again. I believe our planet is moving through a similar period.

And you're right on the other point. There is nothing whatsoever about me people need. But they might borrow something from my experience.

*Q You say you don't know about future events, yet you mention chaos and danger. That sounds like a contradiction.*

*GK* Where extreme challenges exist in critical areas of life in all world nations at the same time as is now the case, there also exists extreme potential for chaos and danger. But the future is created in the present by collective decisions people make today. Events we'll experience will flow either from aggression or negotiation, with a mix of both in between. There is a saying, "prepare for the worst, but plan the best".

*Q Thank you. Now let's go deeper. You escaped hair-raising situations unscathed. You seem to know neither defeat nor disappointment. You've been spared terrible tragedies that have felled others. You speak often of your "lucky star". Were you preordained by destiny for success? Didn't that make everything a lot easier for you?*

*GK* Though the physical body can escape, memories don't. I am very familiar with the meaning of both defeat and disappointment; I just don't acknowledge them. I always felt I did what I was supposed to with my life because I really wanted what I wanted. So in that sense, I was my own guiding star. Anyone can imagine their own star and follow it, for we each have one. Did that make things easier? No. It only meant that where I had to put out the biggest fires, I just made a whole bunch more stardust to throw on the flames!

As to being spared great tragedy, I'm in the middle of the worst one of all my years on earth: the loss of my dear wife in every way short of death itself. She recently

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suffered a severe stroke and remained unconscious for 12 days afterward. I am devastated by it, especially the extreme loneliness and inability to fully communicate with someone you love after so many intimate years of adventure and closeness.

Even after many months and treatments of all kinds, it looks as if she'll be in hospital the rest of her life. We cannot bear the suffering of others without suffering tremendously ourselves. After living my life using my skills as my power to get me through everything, this one blow of having no power to do anything is the worst tragedy for us both. When you can take action, you can help yourself. When no action is possible, you are stretched beyond everything you know to do.

The question then becomes, how far beyond the limit can a human being be stretched and still find ways to be fully alive? Is there a limit to limit?

*Q So what's the answer?*

*GK* The answer is I'm still here on earth, so there must still be a reason for that. I live every day imagining what every possible reason could be. Then I live those possibilities.

*Q So what happens when problems keep coming? Do you finally weaken to the point where you just can't take it anymore and collapse, or is it the other way around: the more problems, the more immune you get and therefore stronger?*

*GK* Really you've hit the nail on the head with that latter suggestion. Yes, the truth is, I have become immune. But it has taken a lifetime of consistently choosing to use mind over matter. It doesn't take long to see that life can be one problem after another. We have to make a serious decision very fast on what to do.

*Q So what do we do?*

*GK* It's quite simple. It's a decision of pure logic. If problems are a permanent constant in life, two things must follow from that. First, we must live life knowing we are always smarter than any problem. Second, we must take the word problem, and throw it out of our vocabulary forever. We must call it by any other name we decide is a name we

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can deal with. Once those two things happen, we must never look back or change those decisions.

As we live day by day with those new rules, we are changed by them. So the simple answer is, we handle problems by changing ourselves. Once the change in us becomes permanent, all problems vanish permanently.

*Q Now all your songs are sung, your school is doing well, and you're all alone at home without your wife. So what's left for you? Is this where you blow out your candle and say "that was a good life"?*

*GK* Heavens no. The world keeps turning and the storyteller has a hundred more beyond this book. Because of my long-standing membership in the Order of St. John, I'm still being consulted on many things. You see I served as Grand Master for many years, and the work still continues. We have about 2,500 active members in 20 different countries in 20 different priories around the world in North and South America, the Caribbean and Asia.

In December 2001 I got a call from the Prince Regent of the Royal Dynasty of D'Anjou de Bourbon Condé in Florida. The Prince Regent is Archbishop Mikhail of the Ukrainian Autokafalic Catholic Church.

"Would you like to join the Regency Council as advisor"? he asked. Of course I accepted. This is a great honour and privilege for me. I am to assume the title of Governor of the Collegium Nobilium of the Dynasty D'Anjou.

*Q What will you do with that fancy name?*

*GK* I believe I will be involved with advising on legal and international affairs.

*Q Sounds interesting. But what about so many more amazing experiences you've had? Will you write another book?*

*GK* No. Actually what I'm doing now is guest speaking. I'm equally comfortable with young people at any academic level as I am with adults in educational or corporate settings. I've spoken on many topics and have already been on several radio and TV talk shows. With world events overshadowing everyone now in so many areas of life, everyone needs a vision of where to go now and why, and

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what our future is likely to bring. I seem to be saying things people find helpful. Engagements keep coming. I haven't turned one down yet.

*Q And you really think this book has all the answers for everyone?*

*GK* Wouldn't that be something, if it did. Wouldn't that be the greatest gift. The book gives what it gives. It is not the reader who finds the book, it is the book that finds the readers who are meant to read it.

*Q Why don't you dare give me in a nutshell that you think is the answer to everything?*

*GK* Alright. But remember it's only my personal nutshell. The answer to everything is that all possible answers to all possible situations exist in every moment, always. In other words, the answer to everything is to live each moment knowing that all possible answers to everything always exist in each moment, and no moment has to be the same as the moment that came before. I have discovered that is the truth.

*Q Can you be specific please? Bring it right down to earth where the hit keeps hitting the fan?*

*GK* When life hits us really hard, the greatest terror being the feeling there's "no way out", 100% of the time there *always is a way out but we are so traumatized, so panicked, so frozen that our thoughts which have the answer get blocked and can't come through for us to hear them.* In severe despair, people literally become deaf, dumb and blind because key functions of perception actually die in that moment.

It is a matter of life or death that we *must* first absolutely allow the traumatic emotion to subside, and *never* make major decisions when distraught. Second we must refuse to give in to despair because despair provides no answers. To get answers, you have to look not at where the answers aren't, but at where they are. Pure logic. The place to look is what I call the Third Step. The Third Step is the most important, because it is where the answers are. This Third Step applies to any problem small or large forever. Life proves them over and over. By accepting the

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truth of these facts, any answer to anything will always, always, *ALWAYS* come:

- 1 Whatever the problem, we have the power to overcome it. The trap happens when we refuse to believe that and give the problem so much power, that it has the potential to destroy us. Tragically this does happen. We must recognize it for the imposter that it truly is.
- 2 Every problem has a solution. We just have to find it. This is worth memorizing and repeating to ourselves a million times if necessary, so that it will sink in.
- 3 When we are faced with what seems like an insurmountable “no way out”, it’s because we have not exhausted every possible place where an answer could be.
- 4 If we are victimized by 3, it’s because we don’t think we’re big enough, smart enough, worthy enough, strong enough and see ourselves only as victims with no skills, education or power to change or stop or alter our circumstances.
- 5 If we dig down to the deepest level of what is blocking our ability to take charge, we will always find it is very deep *fear* of one definition or another sitting there. Immediately, it’s necessary to change that fear to love. We must love ourselves enough to realize that allowing the fear to keep harming us is wrong. Why? Because fear will always lead us away from an answer. Fear is where answers are not and never will be. Not to take immediate action to change fear to love is to allow an attack against ourselves. Once we stop attacking ourselves with fear by converting the energy to love, the mind comes clear, we can think, and answers to problems start popping up all over the place.
- 6 The benefit (sometimes at the peak of human endurance) of going through such drastic problems is that we grow in incredible self-mastery of our own ability to handle *anything* when two minutes earlier we thought we’d drop dead for sure, or seriously damage ourselves or someone else. We can’t overcome something unless we have something to overcome. We can’t grow in strength, courage, confidence, self-trust, self-love, self-respect unless faced with something that requires those things. Thus our expertise in life-skills grows and our integrity along with it.

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- 7 Chances are excellent you are not alone in what you are experiencing. There's always someone or something "out there" who when you look, you'll find is there to help.
- Q *Thank you Dr. Korey, Professor, Mr. Chancellor, super-sleuth, astronaut and all those things, whatever you are.*



## LIFT-OFF 2

### **VIEW FROM ABOVE I**

RELATIVE RELIC-HUNTING

### **VIEW FROM ABOVE II**

INSIDE THE KALEIDOSCOPE OF A WARRIOR

### **VIEW FROM ABOVE III**

REFLECTIONS IN A KALEIDOSCOPE

- Conquests of Peaceful Warrior George Korey – Krzczowski

### **VIEW FROM ABOVE IV**

RE-ENTRY

### **VIEW FROM ABOVE V**

TOUCH-DOWN

### **VIEW FROM ABOVE VI**

RECOVERY

### **VIEW FROM ABOVE VII**

SAFE HOME

### **VIEW FROM THE FUTURE**

THE GRAIL-QUEST ATTAINED

### **YOU ARE THE FUTURE**

TO YOU WE THROW THE TORCH

### **VIEWS THROUGH TIME AND SPACE**

- The Hereditary dynastic title of Kniaz in Ruthenia, Lithuania and Poland
- Wawel – Ancient castle and royal necropolis of the monarchs of Poland
- Memory-imprints: meetings with some amazing human beings
- Super secrets of special action team “N”

### **OVERVIEW OF NAVIGATION CHART**



## VIEW FROM ABOVE I

### RELATIVE RELIC-HUNTING

Once upon a time from the beginning of the 15th to the end of the 18th centuries, the family officially used its full original name: Princes de Sienno et Krzeczowice-Siensi-Korczak-Krzeczowski. A real tongue-twister, but not if you're Polish.

Today the good news is that this genealogically mind-boggling family tree has distilled its name to Korey-Krzeczowski. But with no aspersions or dilutions to its rich, eternal heritage.

Polish "cz" is pronounced like English "ch", and the "w" like "v" But don't get stuck on the spelling. Just inhale these exotic names. Let your fascination with history do the rest. Resurrect your imagination as you read and savour the mystery, intrigue, adventure, passion, romance, legend and folklore that fills this flowering tree of life. Its branches weave and swell through time from the first fierce Vikings to the tapestry it is today.

The family tree specifically by name of Korczak-Krzeczowski can be traced back 10 generations to 1689 beginning with:

**Michael** (b.1680)  
Who had son **Kazimierz** (b.1740)  
Who had son **Rafal Tadeusz** (b.1784)  
Who had son **Blazej Julian** (b.1819)  
Who had son **Wladyslaw Emil** (b.1840)  
Who had son **Antoni** (b.1870)  
Who had son **Antoni Marian** (b.1892)  
Who had son **George Korey (Jerzy Maciej)** (b.1921)  
(this book's author)  
Who had son **Andrew George (Andrzej)** (b.1948)  
Who had son **Adrian** (b.1998)

### **Korczak-Krzeczowski – The First Seeds**

The history of this family has been traced to Rurik, Founder of Russia and Grand Duke and Prince of Kiew (Kiev) (862 AD), through four Czernihow Princes: Swiatoslaw II and III; Mihail (1185–1246) and Roscislaw (1225–1263), the latter

two living through the Mongol conquest of Russia, 1236–38, and the Mongol campaigns against Hungary and Poland from 1240–41.

The sons, grandsons and great-grandsons of Mihail and Roscislaw were dukes and princes. But it is from Roscislaw that the Korczak branch blossomed. Roscislaw married Princess Anna, daughter of Bela IV King of Hungary. It was their child Princess Gryfina of Czernihow (1244–1309) who in 1261, married Sienko Kniaz (Prince) de Sienno Korczak. (When Sienko died, Gryfina married the Prince of Poland Leszek Czarny who became King of Poland, 1279–1288).

The family connection to Emperors of Constantinople is through Anna, daughter of Romanus II (Emperor from 959-963) of the Macedonian Dynasty. In 988 she married Vladimir, Grand Duke of Kiev of the Rurik Dynasty. So what we have is the Anna Macedonian-Constantinople-Rurik Dynasty branch merging with the Rurik-Roscislaw–Royal Houses of Hungary and Poland and de Sienno-Korczak branch.

### **The Korczak name**

Where did it come from? Why would it be acceptable for a royal Hungarian Princess (Gryfina) to marry a Korczak? Because the correct full name of “Princes de Sienno et Krzeczowice Sienski-Korczak-Krzeczowski” belonged to very ancient nobility of Ruthenia (former province of old Lithuania), Lithuania and Poland. In its day, the family was known by and used that full name.

The Korczak name also had (still has) a “Senatorial” branch in its family tree (from Sienko Siennowski-Krzeczowski below). This branch bears the dynastic right to preserve its dynastic title of “Kniaz”, meaning Prince, wherever rightfully inherited from one generation to the next from the time of Rurik.

### **Korczak authenticated, granted right to use name of Kniaz (Prince)**

The right to use this hereditary title of Prince was recognized by the Grand Duke of Smolensk in 1401; confirmed by Wladyslaw King of Poland and Hungary in 1442; by an Act that united the Kingdom of Poland with the Grand Duchy of Lithuania in 1569; by Heraldry of the Polish Kingdom in 1844 and 1849 (Books of Hereditary Nobility, Part V); by Czar

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Nicholas II of Russia in 1911 with permission to add the Kniaz title to the family name; by the Prince of Perpignan Roberto II, head of the family of the Kingdom of Aragon, 1981 (Register Nobiliare Internazionale, Italy); by King Michael of Romania, Aug.19, 1983; by the Patriarch of Antioch Alexander II, 1994; and by the Collegium Heraldicum of Russia under Acts of Patronage of the czars of the Romanov family, Mar.23, 1998 which confirmed the Korczak family title of His Serene Highness.

### Imagine these lives from the tree-top looking down

Starting with:

**Wasko de Sienna** (b.1200)

His son: **Sienko de Sienna Korczak** (b.1241).

Marries Princess Gryfina Czernihova. Then dies at 23.

Gryfina re-marries in 1265: to Prince of Poland Leszek II Czarny

(Leszek the “Black Prince”) who becomes King of Poland (1279–1288).

Gryfina and Sienko’s two Sons:

1) **Prokop “Rusak” Korczak** (b.1262).

Becomes Prince Bishop of Krakow and Vice-Chancellor, Polish Kingdom

2) **Demetriusz de Sienna Korczak** (b.1263).

Son of Demetriusz:

**Demetryusz de Bozydar Korczak**

Becomes Vice-Treasurer, Polish Kingdom

His son: **Hrihory de Sienna Korczak** (b.1342).

Hrihory has 6 sons, among them **Sienko** (b.1385), who becomes head of the family branch of de Sienna Sienski.

(The de Sienna Sienski branch later becomes extinct in 1561).

Union between Sienko and de Sienna Sienski produces an eldest child:

**Wasko de Sienna i Krzczowice** (b.1379).

His child: **Sienko Siennowski-Krzcowski** (b.1403). Becomes Castellan of Lwów (1438–1451); Senator, Polish Kingdom; Knight of the Golden Fleece. He founds the family’s Senatorial branch which uses the name de Krzczowice–Krzcowski. Marries a Prince’s daughter.

Their child: **Michal** (b.1431). Becomes seigneur de Krzczowice, Sarny and Orzowice (like a “lord” ruling over these three territories).

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His child: **Jan** (b.1454). Seigneur de Sienna of Hniekowice and Orzowice Male, Zarzecze and Zuklin. King's Secretary.

His child: **Hieronim** (b.1476).

His son: **Andrzej** (b.1507). Judge of Przemysl and Hereditary Lord.

Marries M. de Sienna.

Their child: **Stanislaw** (b.1546). Military Governor, Hereditary Lord.

His son: **Marcin** (b.1578).

Son: **Andrzej** (b.1609). King's Esquire Carver of Przemysl. Marries Anna de Sienna Poniatowska. Second marriage with Anna Kazanowska

Child from first marriage: **Stanislaw** (b.1633). High Commissioner. Ambassador to Principality of Walachia, 1661.

His son: **Michal** (b.1658). King's Cup Bearer of Trembowla. Also Hereditary Lord. Marries Zofia Firley, Princess of Swirska, daughter of Count Jan Firley, Castellan of Sanok.

Their child: **Michal** (b.1680). Marries Zuzanna Murza-Krzeczowska, daughter of Kniaz (Prince) Dawid (David) Murza-Krzeczowski.

Their son: **Kazimierz** (b.1740).

His son: **Rafal Tadeusz** (b.1784). Receives in 1844 official confirmation of the family's ancient nobility.

Son: **Blazej Julian** (b.1819). In 1849 receives official confirmation of the hereditary title of Kniaz (Prince) from the Department of Heraldry, Polish Kingdom, Warsaw.

His child: **Wladyslaw Emil** (b.1840). Fights in the Polish uprising against Russia under General Marian Langiewicz. Marries Wiktorja (Victoria) Krzeczowska.

Their son: **Antoni** (b.1870 d.1928). Born, marries and dies in Kielce, Poland. Granted confirmation of princely title by Czar Nicholas II via the Department of Heraldry, St. Petersburg, 1911.

Antoni's son: \***Antoni Marian** (b.1892). Judge and Administrator of the District Court of Checiny nr Kielce. Married Zofia Emilia Wanda Wieniawa-Chmielewska of the Clan Wieniawa who by marriage becomes Princess Korczak-Krzeczowski.

Their son: **Jerzy Maciej a.k.a. George Korczak Krzeczowski** (b.1921).

Marries Irena Maria Latacz Mohort. Name of **Korczak Krzeczowski** simplified to **Korey-Krzeczowski** to facilitate professional career and relationships in Canada their new home, 1951.

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Their son: **Andrzej Jerzy (Andrew George)** (b.1948). Marries Adrienne Audrey Mittler (b. in Budapest, Hungary); second marriage to Anna Matwejew.

Child of Audrey: **Alexandra Melissa** (b.1976) in Toronto, Canada.

Children of Anna: a daughter **Sasha Paulina** (b.1996) and a son **Adrian** (b.1998), both in Palo Alto, California.

### \* Author's Note:

Through Adrian the name **Korczak Korey-Krzeczowski** will continue to expand the genealogical tapestry toward its destined future on this continent. We still have family in Poland to carry on the name, as my father had four sisters and three brothers, of which one **Wladyslaw** had a son **Przemko**, who has the right to the title in Poland. On both sides of the Atlantic the Senatorial line of the Korczak-Krzeczowski family maintains the right to use the title of Prince or Princess if they choose.

### So where do the vikings come in?

Apologies to avid students of history who seek full disclosure of complete Viking origins and tales. Though the campfires of the heart would eagerly embrace the glow of that past and linger among the embers, let's do a short story.

We know that earliest evidence of the Korczak-Krzeczowski family shows up with Rurik, Prince of Kiev, through a whole hierarchy of related Princes of Czernihow – as described above. Who was Rurik? Believe-it-or-not, a Viking. How did a Viking get to be a Royal Prince of Kiyev (Kiev), and what is the connection with Ruthenia?

Kiev today is the capital of the Ukraine. Back then, the land which includes today's Ukraine was called Ruthenia, a former province of the Grand Duchy of Lithuania whose vastness stretched from the Black Sea to the Baltic.

Archeologists and historians have yet to discover all the pieces of the Viking puzzle: their true origins and travels. But in one thing they are agreed, and that is where our story starts. Rurik was indeed Viking.

Apparently at the time of Rurik, the Slavs were an unruly horde requiring a firm hand. Historians tell us that rulers in Moscow needing to manage these hordes, asked the Vikings if they'd like the job, as their reputation as invincible warriors preceded them. We are further told the Vikings were called the "Russ" (pronounced "roose"), possibly because of their red hair. The "Russ" accepted the challenge.

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They were expert boat-builders, sea-faring, rugged and fierce. But they were also skilled craftspeople with a shrewd sense of survival. Establishing themselves initially in present-day Moscow, they rapidly spread from there. They built their boats. They explored every major interconnecting waterway throughout the Russian land into Kiev right on down into Constantinople. Trade between the two cultures flourished. These two cities were the Rome of their day. If you wanted to get rich, you'd be at the central "clearing house" in Kiev – finalizing deals destined for Constantinople. Viking barges laden with wax, leather, honey, fox and other furs, sailed down from the north. Byzantine silver coins, silks, fine clothing, jewellery and other items awaited at Constantinople from merchants travelling in from all points south and east. For the Viking Russ, Kiev was the key European connection with the lucrative Asian market.

This explains how Kiev came to be an extension of "Russ" headquartered in Moscow; how this Russ power-center came to be called Ruthenia – from the red "Russ". From "russ" we have the words russet, Russia (land of the red-haired), rustic, rusty, rutilant (of a shining red colour), and others. In ruthless, there is a sense of fiery (red) fierce energy.

This is how a "Rurik" could end up as Founder of Russia, Grand Duke and ruling Prince of Kiev (862), so rapid and far-reaching was the spread of Viking influence. About 200 years later around 1000AD, enter the famous father-son combo: Eric the Red (!) and son Leif Ericson ("Leif the Lucky") described as "Scandinavian" adventurers who discovered our continent. This too is correct, as all Scandinavian ancestral tales share similar Viking lore. As recently as 1988, an archeological dig at Moscow's Red Square unearthed jewellery unmistakably Viking. It proves Vikings were there. One item was a solid gold bracelet of two serpent or dragon-like heads facing each other in a circle.

As well, the Vikings may have settled in Canada in places other than the famous L'Anse aux Meadows. Icelandic historian Jonas Kristjansson believes remnants of a second Viking settlement may be found at Newfoundland's Bonavista Bay, Notre Dame Bay or along the east coast. It is thought that Leif, having suspected new land lay to the west, would have travelled there with wife Gudrid.

If something about Xena Warrior Princess ever attracted you, it could have been the cry of your own old Viking memories haunting you.

### Family crest

The KORCZAK Family Heraldic Crest goes back about 1035 years to 966 – preceding by a century the Norman Conquest of England at the Battle of Hastings – designed around historical ties to Hungary with its three famous rivers the Dunay (Danube), Sava and Drava, represented by three gold bars. The crest itself is an ancient coronet of Polish Nobility with a demi-hunting dog grey issuing from a wide shallow chalice Or (gold).



**KORCZAK-KRZECZOWSKI**

## VIEW FROM ABOVE II

### INSIDE THE KALEIDOSCOPE OF A WARRIOR

Is life really a battle, a war of sorts to be won? To conclude the affirmative would presuppose the existence of an opponent, or enemy. Usually the job of the enemy is to try to stop you, squash you – by force if necessary – from doing whatever it is you are either doing or trying to do. More clever manipulators can actually dissolve any motivation you might have to even *want* to do anything so that you won't do it at all *and* actually believe you're doing the right thing. But the most clever of enemies puts a loaded gun in your hand, then stands aside while you shoot yourself. Can't you hear the laughter? All he did was put the gun in your hand, but *you* pulled the trigger. First, you can *choose* not to take the gun. Second, even if the gun gets into your hand, you get a second chance. You can *choose* not to use it against yourself, or anyone else.

Many successful businesspeople attribute their gains in life to having pitched themselves against the odds like Majors commanding a Delta Force assault. Life is a battlefield, they the generals of Commando Units. They claim life requires the same military skills: ability to master the art of strategic planning (of all available resources), manouvering, and execution to achieve a goal. Then it's just a matter of how far one is willing to go to “smash” the opponent in the name of getting what one wants.

Others see life as a game, a playing field. Or perhaps a chess board or big puzzle you have to put together. Still others see only the small, the good and the beautiful instead of the big, the bad and the ugly. Some believe in fate and destiny. Others say, “you make your own destiny”. A gamble: Russian Roulette. It's a mixed soup. An immense kaleidoscope of enormous proportions – always rotating, always changing, always shifting about and re-arranging itself into hundreds of possible shapes, sizes, designs and colours.

What happened when I arrived in the world? What led, even drove me to do what I did? No matter what year or era you're born into, will find yourself involved with a very specific combination of possibilities the kaleidoscope of life is serving up just for you.

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The kaleidoscope of life keeps turning. But the minute you come along, it stops. Just for you. To look at. What you see, will be just for you. What you do about it or not, will be completely up to you.

Every person has many talents and skills. There are three broad categories: 1) those that are “natural” to you – the kind you act on right away and don’t even have to think about; 2) those which need to be developed, encouraged in order to emerge (through education and training), and 3) those which are hidden, as yet undeveloped but hold great potential. No matter how much of each of these three we have, we all share the same one desire: to really be the best we can be, do the best, and have the best. I don’t know anyone who starts out in life by deliberately choosing to be the worst they can be.

Then the kaleidoscope of life throws us out into the big world to see what happens. What happens is we begin to live the story of our life, the book that each of us is. We go out into our world like a book with empty pages, then spend the rest of our life filling it up with as many words and pictures as we can jam inside.

On the way, something happened to me. But not me alone. I think it happens to everyone, sooner or later. You’re marching in step, keeping up with and matching each new facet of your kaleidoscope as the pieces keep revolving and changing. That’s when it happens. You’ve been looking at this “thing” so long and so hard, you suddenly see something else. Deeper. You realize you are looking at a reflection of yourself in each piece. You realize it is not the kaleidoscope making you revolve and change, it is you making the kaleidoscope revolve and change. Without you, the kaleidoscope would have nothing to reflect back to you. In fact, without you, there wouldn’t even *be* a kaleidoscope. Next, it occurs that “it” is not the kaleidoscope at all! *You* are. The whole show starts and ends with you and the “thing out there” is an energy imprint or duplicate of patterns you have caused all by yourself. You didn’t need a revolving thing out there to show or tell you how to revolve and change. You were telling *it*. The “thing” out there is but a reflection, a mirror, so you can see how well or how badly you are doing according to your own judge: yourself.

Comes the final revelation. Now that you have this life thing all figured out all by yourself for yourself, another big light goes on. The more light, the better we see. We realize there are other kaleidoscopes out there. We lift our heads up from exclusive self-focus and look up, out and beyond. We see

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we are not alone in the world. We understand that sometimes we revolve alone, sometimes with others, like wheels with sprockets. Time proves over and over that when we mesh sprockets that fit with others, our own revolves faster and smoother as does the other, each dependent upon the other before either one can move. Each dependent upon the other to keep moving. Soon I saw how much alike we all were and are. How closely everyone's piece, pattern, and reflection looked so like my own. How without those other pieces of other patterns from other people, I couldn't have made it to first base. Suddenly it came clear that the kaleidoscope I was, included everyone else with me too, all standing in my shoes. Oh my.

Then a gigantic piece revolved. A massive part changed. It was called September 11 2001. Many kaleidoscopes crashed so fast, so hard, that within each of us, our own pieces crashed and smashed into nothingness forever. I looked around my world. That was the moment I vanished completely.

I vanished because now when I look into the kaleidoscope of my life, I no longer see myself. I see only you. How ONE we TRULY ARE! This is how I know that what I set out to accomplish on my journey of life, I have now done. The goal I set out to acquire, is complete. My kaleidoscope has made its full revolution 360 degrees.

I thought everything I was doing in life was just filling up pages faster and bigger and better. I was having a ball. I wanted to be the best possible best I could be, because I knew I could. As long as I did no harm, the world would step to the tune of a young man who knew where he was going. He knew where, but never could put his finger on the real why. It felt good, of course. Made him happy and proud, of course. Brought reward to other lives too, of course.

But after you do all the things, have all the experiences, it still is not enough. It is *never* enough. September 11 fused every single kaleidoscope on this planet with mine, and whispered, "there is one last battle left. It is a battle that life itself have life. That life itself be allowed to live so that it is truly alive".

Having allowed my life to live, I have gathered as many reflections into my kaleidoscope as absolutely possible. So it is very fat. Having been alive, I never wanted to be guilty of never having lived. The last battle shell-shocking me so strongly that September day was realizing that all the battles behind me are not the end, but yet another big preparation for the biggest battle we're all in together, now. Could something as small as this book truly serve as the big blueprint we all

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need to withstand escalating events in our world? To empower us for tougher times coming? Banish our fears when all we can expect is the unexpected? Be determined, despite all odds, to live life truly alive? To prove it can be done permanently? That by seeing what one life can be, all hearts and minds viewing this one kaleidoscope can be inspired to forge ahead with their own, no matter what? A warrior's heart cries, "yes!".

Have I been there, done it all? No way! A wise teacher once said, "all these things you can do, and greater". So I'm still doing. Every day. Because there's no greater positive option, and no greater playing field for those options than our world right now.

The first battle to win is who we are, where we're going, and why. It is a battle of self. The second battle to win is how we're going to get there. It is a battle of self. All other battles to come are the same battle. A battle of self. There is only one war to win: the war with self.

The trick to the kaleidoscope of life is that in order to win the war, you have to understand the first and most important rule of war. That is, there is no war.

And if there is no war, there is no enemy.

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No matter what year or era you're born into, you will find yourself involved with a very specific combination of possibilities the kaleidoscope of life is serving up just for you.

What you see, will be just for you. What you do about it or not, will be completely up to you.

The more light, the better we see. We realize there are other kaleidoscopes out there. We lift our heads up from exclusive self-focus and look up, out and beyond. We see we are not alone in the world.

The last battle shell-shocking me so strongly that September day was realizing that all the battles behind me are not the end, but yet another big preparation for the biggest battle we're all in together, now. Could something as small as this book truly serve as the big blueprint we all need to withstand escalating events in our world? To empower us for tougher times coming? Banish our fears when all we can expect is the unexpected? Be determined, despite all odds, to live life truly alive?

The first battle to win is who we are, where we're going, and why. It is a battle of self. The second battle to win is how we're going to get there. It is a battle of self. All other battles to come are the same battle. A battle of self. There is only one war to win: the war with self.

The trick to the kaleidoscope of life is that in order to win the war, you have to understand the first and most important rule of war. That is, there is no war.

Pogo said: "We search for enemies and find them to be ourselves".

I say: "We will find what we seek. Search for excellence in people, and we shall surely find it. Foster that for lasting joy in life, and "enemies" will disappear from the human experience forever".

## VIEW FROM ABOVE III

### REFLECTIONS IN A KALEIDOSCOPE

(Conquests of Peaceful Warrior George Korey-Krzeczowski)

#### **Military career**

##### *Medals and Distinctions*

Officer, Order of Merit (RP)

Gold Cross of Merit, Polish Government in Exile.

Polish Military Medal for World War II (received three times).

Cross Of Polish Home Army (1939–1945).

Royal Yugoslav Croix de Guerre.

European Combatants Cross.

Croix de la Victoire.

Allied Cross.

Interallied Distinguished Service Cross – Class “A”.

Krzyz Millenium I Klasy (SWP, USA) (Class I Millennium Cross, Polish Veterans Association, USA).

Lieutenant Colonel of Polish Armed Forces (October, 2001)

#### **Academic Studies**

D.Sc.Econ., LL.M., LL.D., CMC, FRES, CBIM, Professor,  
President Emeritus and Chancellor, CSM

1945– LL.M. Department of Law and Administration.  
Jagiellonian University, Kraków, Poland.

1945–46 Post Graduate Studies, Academy of Political and  
Social Science, Warsaw, Poland.

LL.D. Studies Department of International Law, University of  
Bucharest, Romania (1946–48).

Institute of International Law and Department of Law and  
Political Science, University of Fribourg, West Germany  
(1949) degree LLD (International Law) cumlaude.

1950– D.Sc.Econ. Department of Economic Science, University  
of Tubingen, West Germany.

1975– Graduate, Institute of Educational Management,  
Harvard University.

## **Diplomatic and government career**

- 1945 – Director of Department, Ministry of Culture and Arts, Poland.  
– Vice-President, Council of Arts and Sciences, Kielce Poland.
- 1946 – Press Attache, Polish Embassy, Bucharest, Romania.  
– Vice-Consul of Poland.  
– Cultural Counsellor of the Embassy.
- 1947 – Director and Professor, Polish Institute, Bucharest.  
– Consul of Poland, Bucharest.  
– Economic Advisor of Embassy.  
– Counsellor, Ministry of Foreign Affairs, Warsaw, Poland.
- 1948–50 – Consul of Poland, Berlin, Germany.  
– Consul of Poland, Baden-Baden, West Germany.
- 1949–50 – also Head of Economic and Restitution Mission.  
Plus – participated in international negotiations.

## **Business career 1951–71**

- Assistant Supervisor, Industrial Engineering Dept and Contract Estimating Dept, Canadair Ltd., Montreal.
- Assistant Managing Director and Controller, Damar Products of Canada Ltd and Around-the-World Shoppers Club (Canada) Ltd.
- Vice-President and Managing Director, Schlemm Associates Ltd.
- Management Consultant (private practice).
- President, Pan-American Management Ltd.
- Director: Canadian Operations, Canadian Textile Consultants Ltd.
- Werner Management Consultants (Canada) Ltd. (WMC)
- Industrial and Economic Development Div., WMC Inc. New York
- Managing Director, WMC Inc.

## *Monographs and Economic/Management Consulting Studies/Surveys*

About 210 of them in 53 countries including 13 governments: in marketing, development, cost-effectiveness, promotion, training and sales strategies for a wide-ranging spectrum of products and services including data processing, electrical

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construction, trucking, corsets, pharmaceuticals, financial manuals, dyes, candy, women's apparel and work clothes, leather-goods, shoes, industrial engineering, jams & jellies, canning, export, knitwear and wool, printing processes, cotton finishing, fruit processing, pulp and paper, book publishing, shark/tuna/fish-packing and canning, lamps and shades, floor polishes, textiles, sweaters, men's hosiery, Eurotourism, automotive belting (European Common Market), broadloom carpets, furs, household linen, lightbulbs, agriculture (Jamaican export potential), food production, men's knitted sportswear, inventions searches, plastics, rubber, furniture, capital investment, Asian sweaters, chemical licensing, watches, sewing machines, paper yarn, ski boots, corporate law, political organization, oriental rugs, vinyl-coated fabrics, non-woven textiles, simulated leather, cement, new fibres, rubber, hospital uniforms, ceramic tiles, fashion, panel and drapery fabrics, and many more ... but that's enough!

### *Publications, Magazine Articles and Published Writings*

More than 100 for various marketing magazines, Canadian Textile Journals, North American and European periodicals, newspapers and ethnic bulletins covering a wide range of subjects including clothing, business management, health, economics, multiculturalism, Canadian unity, education, tourism, managerial futuristics for industry, new products and inventions and the nature of change in the rapid reality of globalization.

The years 1951–1971 were the wildest for versatility!

### *Fellowships*

American Management Association.

Inter-American Research Institute.

Hon. Fellow, New York Academy of Sciences.

Canadian Association of Certified Managers (CAM).

(And former President of) Canadian International Academy of Humanities and Social Sciences.

Royal Economic Society (England).

### *Memberships*

Institute of Management Consultants, Quebec and Ontario.

Director, Canadian Council for International Cooperation.

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Canadian Institute of Public Affairs.  
Academy of Marketing Science (USA).  
Academy of Management (USA).  
American Management Association.  
Inter-American Research Institute.  
Academy of International Business.  
Companion, British Institute of Management.  
European Foundation for Management Development.  
International Inventors Association.  
and several other associations and committees.

### **Academic career**

1971 – Dean of Business and Vice-President Ryerson Poly-technical Institute (today: Ryerson University).  
1973–77 Executive Vice-President and Dean, External Programmes, Ryerson.  
1974–75 President of Ryerson.  
Plus – formerly-held positions of President, Ryerson Applied Research Ltd.  
– Vice-President and Director, York-Ryerson Computing Centre.  
1976 – Founder, President and Professor, Canadian School of Management (CSM), Toronto.  
1980 – First President of University Without Walls International Council.  
1985 – President and Chancellor, CSM-Institute of Graduate Studies, Puna, India. (today: also Korey International University).  
– President and Chancellor, CSM-Institute of Graduate Studies, Karachi and Lahore, Pakistan.  
1997 – President Emeritus and Chancellor, CSM (for life).

### *Honorary Academic Titles*

Hon. Chancellor, Northland Open University, Canada.  
Adjunct Prof., Doctoral Program, The Union Institute and University, Cincinnati, OH, USA.  
Distinguished Visiting Prof. of Business Administration, Florida–Atlantic University, Boca Raton, Florida.  
Prof. of Business Administration, Polish University, London, England (Doctoral Programs).  
Dist. International Prof. Strategic Management, International Management Centres, Buckingham, England.

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Prof. of Business Strategic Management, Free University of Herisau, Switzerland.

Hon. Prof., Społeczna Wyższa Szkoła Przedsiębiorczości i Zarządzania, Łódź. (Institute of Higher Education in Business Enterprise and Management).

### *Memberships*

Canadian Association of University Business Officers.

World Association of Universities and Colleges.

### *Lectures given*

More than 80 to corporate audiences; as Convocation addresses to graduates; to universities; and at various conferences: in the fields of sales, marketing, management consulting, tourism, the economy, international cooperation, administration sciences, leadership, strategic planning, Role for Canadian Economy in the Age of World Food Shortage, international cooperation, decision-making, creative negotiation, and many more.

\* \* \*

## **Career within the Sovereign Order of St. John of Jerusalem**

Throughout their history, many members of the Korczak-Krzeczowski family became Knights of Malta, most immediate among whom was great-great-grandfather Blazej Julian.

The Order of the Knights of Malta was established in Jerusalem, 1048 A.D., then later changed its name to the Sovereign Order of St. John of Jerusalem (OSJ). The first Knights to arrive in Canada were French (1640s). In 1647 they built St. John House in Quebec. Today Château Frontenac sits on the site. One of its cornerstones from old St. John House reads, "Order of St. John". A Maltese Cross is carved into the archway entrance to the Château.

### *Knighthoods and related Titles*

Chevalier, Order of Guard of Honour of St. Sophia.

Knight Commander, Sovereign Order of Cyprus.

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Knight, Holy Military Constantinian Order of St. George. \*

Baillie, Grand Cross of Justice, OSJ \*\*

Grand Master Emeritus and Senator, OSJ.

Knight Grand Cross of the Most Venerable Order of Golden Fleece.

Knight Grand Cross, Royal Order of Notre Dame de Lis de France.

Knight Grand Cross, Ordre Souverain des Chevaliers de St. Sépulcre.

Grand Knight of Honour of the Apostolic Throne (Patriarch of Alexandria).

Knight Grand Cross, Military Order of St. Agatha di Paterno.

Prior for Canada, Ancient Military Order of the Collar of St. Agatha di Paterno.

Princess Irene Korey named Dame of the Grand Cross of the Order of St. Agatha.

Deputy Grand Master, North America (OSJ).

Grand Master of the Order (OSJ), 1993–1997.

Knight Grand Cross, Order of St. Gregory The Illuminator.

Knight Grand Cross, Order of the Knights of St. Catherine of Sinai.

Knight, Order Sw. Wladyslawa (Free Hungarian Order of St. Ladislav,

Ordo Constantini Magni (Order of Constantine the Great).

### **The Noble Lineage Career**

#### *Titular Bestowals*

Grand Companion, International Society of Hereditary Nobility.

Officer, Order of Merit, Poland.

Officer, Dynastic Heraclian Order of Merit. \*\*\*

Knight, Imperial Order of the Heraclian Crown. \*\*\*

#### *Philosophical and Poetic Published Writings*

Siedemnasta Wiosna (The Seventeenth Spring), 1938.  
Goloborze, 1939.

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\* Historically from the beginning has been under Papal protection and is a very exclusive dynastic order of the Spanish Royal Family.

\*\* A rank reserved for members of hereditary nobility.

\*\*\* From Heraclid, a descendant of Hercules, especially one of the ancient Spartan royalty, who claimed such descent.

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Internationale Rechtshverhaeltnisse Polens im Gebiete des Strafrechts, 1949.  
Planung in der Polnischen Landwirtschaft, 1950.  
Liryki Nostalgiczne (Nostalgic Lyrics), 1974.  
New Role for the Canadian Economy in the Age of World Food Shortage, 1975.  
Lunch w Sodomie (Lunch in Sodom), 1976.  
Korey's Stubborn Thoughts, 1980.  
University Without Walls, 1980.  
Tree of Life, 1982.  
A Man Who Dared, 1986. (published by CSM as G. Korey 65th birthday tribute and CSM's 10th anniversary).  
Wszedzie Nigdzie (Everywhere Nowhere) poems, Paris, 1990.  
Wiatry zycia (Winds of Life) poems, 1995.  
Dojrzała Pogoda (Time is Ripe) poems, 1995.

### *Related Positions*

President, National Council, Canadian Polish Congress (1966)  
Former Chairman, Ontario Advisory Council on Multiculturalism.  
Honorary Citizen, City of Winnipeg, Canada.  
Honorary Citizen, City of Miami Beach, Florida.  
Fellow, Royal Society of Arts (England).  
Member, Polish Institute (UK)

### *Awards*

Złota Odznaka Kongresu Polonii Kanadyjskiej (Gold Medal Award, of Canadian Polish Congress).  
Canada 125th Anniversary Medal.  
Canadian Constitution Medal of Ontario.  
Jubilee Medal of Queen Elizabeth II.  
The Canadian Family Tree.  
Canadian Who's Who.  
Who's Who in Toronto.  
Who's Who in Ontario.  
Who's Who in Canada.  
Who's Who in Polonia (Canada).  
Who's Who in the World (USA).  
Who's Who in America (USA).  
Men of Achievement (USA).  
Who's Who, Paris (Paris)-Torun.  
Community Leaders and Noteworthy Americans (USA).

## NAVIGATORS CAN

The Historical File (USA).  
Dictionary of International Biography, Cambridge, England.  
Słownik Biograficzny Polonii (Biographical Dictionary of Poland) –  
Polak w Świecie – Leksykon Polonii (A World Pole – Lexicon of Poland), Interpress, Warszawa (Warsaw).  
The International Who's Who of Intellectuals (England) 1981.  
International Register of Profiles (Cambridge, England).  
International Who's Who in Community Service (USA).  
International Register of Biographies.  
Dictionary of International Biography.  
Five-Thousand Personalities of the World (USA and the World).  
Birk's Armorial Heritage, Canada, 1984.  
The Biographical Roll of Honour.  
The Heraldic Register of America.  
The Directory of Distinguished Americans.  
An International Armorial – Vol II and III (USA)  
Heraldic Genealogical Almanac, 1988.  
Men and Women of Distinction, Cambridge, England  
Nobiliario Internazionale – Italia.

### *Peaceful Weapons for Victory in Life*

Unlimited commitment to be and do the best for self and humanity.  
Unlimited commitment to be and do the best for self and humanity.  
Unlimited commitment to be and do the best for self and humanity.  
Unlimited...

## VIEW FROM ABOVE IV

### RE-ENTRY

By the time you read this book, September 11 2001 will be part of your past. But it's a past that persists in your present no matter how much you want it to "just go away". No matter who you are, if you live on Earth, your life has been forever changed in a world changed forever. We all share one thing in common with every other single living soul on the planet now. We're all asking ourselves the same thing, "what next?"

However your life played out following the events of that September day, you might be living with that frightening feeling: how and where to find hope for the future. Indeed, is there even cause to dare believe in a wonderful, bright future? Belief is the first requirement to bring it about. To exist without belief is a dangerous place to live.

Won't any endeavour simply collapse into tragic ruins like the twin towers of New York, or do real possibilities exist to build positive life that will last? As long as you are alive and believe, all possibilities definitely exist. Why? Because it's people who turn possibility into reality.

When the final count comes in of the dead and the living on this planet, it is my deepest, most passionate prayer that no matter what you have been through or what yet lies ahead, as long as you have life, you will do your very best to be more fully awake, fully aware, fully alive. For if not you, who? The living must go on striving and thriving, that those who perished will not have died in vain. The Canadian poet John McCrae said it well,

“...to you from failing hands  
we throw the torch.  
Be yours to hold it high.  
If ye break faith with us who die  
we shall not sleep...”

But to be fully alive means to be fully real. What is real? What's real is your *ideas* for a better, happier life for every person and your unbending motivation to make it happen. Please read that again.

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If you don't believe anything has value anymore, you are forgetting the only valuable thing in existence: yourself. If you cannot find cause to hope for the future, you haven't looked far enough. What you do with your life today may be the one thing someone else needed to live for their future. If you are not motivated to achieve anything because "whatever you do will fall apart anyway like the rest of the world", are you absolutely sure? How would you know for certain, after the world collapsed, that it collapsed because of something you did *not* do?

As you read these words, you and I are standing together at the edge of my life, yet ever moving forward into the future. A moment by moment ending and beginning non-stop. This means you and I are really standing in the same spot. I ask, "what did those years of my life mean? Did they make a difference? Can anyone else today regardless of age, culture or belief get hope, strength and inspiration from my life for their own life now to create the kind of future they want? I feel strongly that the answer is yes.

I believe that everything is connected to everything else. No matter what era we live in; or how long ago; or whatever the experience, I believe that what happens to each of us individually happens at some level to everyone else, and vice versa. That's mean the actual experience as well as the results of that experience.

The collective lifeforce that was lost to humanity on September 11 took a toll far beyond those counted and missing in New York, Washington, all four aircraft and subsequent retaliatory deaths in other countries to date combined: it includes those of us walking around hit in our lifeforce. Our lifeforce is our personal power.

Life is an energy impact. The life of one person interacts with and affects all others by choices made. Now that's power. Elusive yes. Real, absolutely. Life moves in seemingly repeat cycles, yet each new generation is very much fresh and new like spring grass surfacing from past winter snow. All life and lives are bridges, stepping stones, stairways, flight-decks and launching pads. We learn from them, copy or reject them. Lives play critical transition roles. You can borrow from the "old" and adapt it to the "new". We are inspired to emulate our chosen "heroes" no matter how "ancient" they are in our history books. We just need to be careful whom we pick for our hero, the good guy or the bad guy. More important, we need to know how to tell the difference.

## NAVIGATORS CAN

We all share one thing in common with every other single living soul on the planet now. We're all asking ourselves the same thing, "what next?"

If you don't believe anything has value anymore, you are forgetting the only valuable thing in existence: yourself.

If you are not motivated to achieve anything because "whatever you do will fall apart anyway like the rest of the world", are you absolutely sure? How would you know for certain, after the world collapsed, that it collapsed because of something you did *not* do?

We just need to be careful whom we pick for our hero, the good guy or the bad guy. More important, we need to know how to tell the difference.

## VIEW FROM ABOVE V

### TOUCH-DOWN

How is it we find ourselves once more on the brink of war? Have we not learned yet from our past? Perhaps not. Have we not yet suffered enough to know that suffering and living are opposites? Perhaps not. Why hasn't humanity realized that it has had to experience deep suffering for one reason only? To learn the truth that it's a bridge too far, a price too high, and therefore must be removed permanently from human experience. How can this happen? By each person starting to make different choices for what is right and what is wrong.

Who will make these choices? Individuals like yourself, one by one. Then more and more as finally our world reaches the moment of balance and harmony for which it is destined. It will happen through sheer numbers who will choose to make balance and harmony their only goal, non-negotiable. We will have shifted the backward mindset that says we have to make war to keep the peace. We will focus only on peace, thankfully one day understanding that what we focus on is what we get. Making war brings war, not peace. Only making peace brings peace. One day...

And it begins within the heart of you.

Nothing ends but that it begins again in a continuous loop. No matter how long and hard some institutions or regimes try to separate us by colour, creed or country even to the point of hatred and murder, ultimately all people need do but one thing: say NO. What if someone held a war and no one came? We will see through the "confuse, divide and conquer" Napoleonic control mechanism, no longer choosing to be gun-fodder. But our motive will be not to run from being gun-fodder, but to reach for only life, love and living as the only reality we allow. In the face of that kind of united force, no other power in all the universes could topple it. And what powerful force would stop the human genocide? Not one gun or one bomb, but one word. It comes from one thought, one mind, one decision, one choice. One person making a choice has power. All people making the same one choice have ultimate, absolute power. No guns and bombs. Just a choice. Wow.

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Mankind will discover that life belongs to everyone, that “humanity is indivisible” (Kofi Annan). Simple things we all enjoy like great food, sports, arts, music, song and dance are by far the greatest unifying forces in existence! They bind us internationally, and at a deeper level, spiritually. Ultimately too mankind will finally awaken to his common heritage that all babies gurgle, all children are people, and all people laugh, cry, hope, dream, and essentially want the same thing: to be happy. I believe not only that to be happy is not only possible, but will become the permanent destiny of this whole planet very soon, for she is long overdue.

How will this happen? Because of you who choose to do more than just live, but be fully alive and real.

We will have shifted the backward mindset that says we have to make war to keep the peace.

No matter how long and hard some institutions or regimes try to separate us by colour, creed or country even to the point of hatred and murder, ultimately all people need do but one thing: say NO. What if someone held a war and no one came?

And what powerful force would stop the human genocide? Not one gun or one bomb, but one word.

I believe not only that to be happy is not only possible, but will become the permanent destiny of this whole planet very soon, for she is long overdue.

How will this happen? Because of you who choose to do more than just live, but be fully alive and real.

The terrorists think democracies are soft.  
And of course they are soft most of the time.  
But when they get aroused they are far more resolute  
and harsher than an authoritarian system.

John Keegan  
Military Historian

## VIEW FROM ABOVE VI

### RECOVERY

Critical years never before faced on earth now confront every single human being, bar none. We are plunging headlong into a “whatever” future at warp-speed. Erratic unpredictable events are affecting us personally, economically, socially, politically and all other ways permeating all structures of civilization as we know it. In this turmoil, nature too cries out to be honoured, healed. We seem to have more to do in less time, and somehow it all has to get done immediately. We’ve got lots of “information” and “instructions” about how not to get entangled in the chaos below, but the chaos has a way of dragging us back in again and upsetting the applecart. We just get everything under control, and then wham! Chaos again.

“Don’t plan, because things will change”, you’ll hear people say. Also, “expect the unexpected”. And they’re right. So what to do? We’re tired of the stress, doubt, endless struggle without visible results. We are on an edge being hounded by two voices: one says “go ahead, jump off the cliff. Nothing matters anymore.” The other says, “have courage, jump off the cliff. How else will you find out you can fly?”

More, you can stay in orbit *airborne all the time*. You never have to be pulled back into the chaos again! Your power of choice will decide how it will be. Exercise it.

Your cage has been rattled. The downside is chaos all around. The upside is you are *caused* to re-define who you are really, what you’re about really, why you are alive on Earth right now, and what are the wonderful implications for all sorts of other people that you even exist? Ever really thought about it? Now’s the time. You can be 5 or 105 years old, but psychologically as human beings it has been proven that we have these thoughts from the very first moment we can add 2 and 2.

What we all also share in common is a universal desire for stability, for a permanent anchor. Then, no matter how chaotic or stormy life gets, we have a permanent anchor that never changes.

Guess what it is? It is you. How are you your own anchor? In what you think and believe and decide. In how you live your life, and how you choose your choices. How well you

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open your mind to possibilities from pure common sense that says, “if you haven’t found yet, you haven’t looked everywhere yet”. In your recognition of that truth inside you, you have more ability than you credit yourself for. More confidence, more skills, more good ideas, more imagination – more of *everything* than you ever tried before. That’s because you never really had to. Now you do. It’s called “testing your wings”. All Navigators have wings.

September 11 shockwaves pushed you out of the nest because you desperately needed proof that you *do* have wings to fly beyond the nest. Like all things, practice makes perfect. On first attempt, you might crash and burn. So make sure you land somewhere soft. But like a phoenix you can rise from your own ashes and try again. You can’t win or lose. There are no penalties, but plenty of rewards as you fly higher and higher. Soon you’ll learn how you can be in stationary orbit high over the ruins, yet nothing will escape your eagle-eyes, your Bond perception, or your Potter purpose.

Is there a connection between YOUR life and the destinies of the masses of humanity on our planet here now? Better believe it! It might not be the cosmic moment for all men and women to rise to great positions of prominence as one collective consciousness ... not quite yet ... but certainly there are no closed doors to allow everyone to try. And regardless of what I did, you must know that all of you of this generation have the potential to do much, much more, than I. How can I say that? Because I’ve lived long enough to know that deep inside, the *truth* is we are all a bunch of Harry Potters.

So how does one live in the chaos, without being pulled into it? By choice. How do you live inside chaos, yet remain outside? By choice. How do you get involved so that you can make a difference, yet remain detached to preserve your power? By choice. It is a decision made with 100% common sense and logic from which you must never deviate. You must make up your mind, and never change it. It’s easy. Make a decision. What’s more important? To get so pulled into the chaos that it destroys you so that you can’t help anyone let alone yourself, or to arrange your life so that you stay alert, strong, aware, awake, healthy, sane and able to always help another including yourself? The better you are, the better you can be for anything and everyone *including* yourself. Love, respect and honour self first for the sake of self and others, and teach your children the same. This is not selfish. This is wisdom.

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Why else this book, if not to provide a flight-instruction manual?

It is not about making it safely through life. It is about understanding that you are life itself. Is it not about how little or how much chaos is swirling around you, it is about you and your life existing in balance. If there is a hurricane, you can make a permanent decision to be the eye inside it. The difference between a weather hurricane and you, however, is that you can merge with your hurricane yet still be just the eye – that's how powerful your decision is provided you don't change that decision.

It's not about looking at what you don't have; it's about focussing only on what you want, and not allowing anything or anyone to change the focus. The power of that focus will bring what you want into your reality.

Erratic unpredictable events are affecting us personally, economically, socially, politically and all other ways permeating all structures of civilization as we know it.

Then, no matter how chaotic or stormy life gets, we have a permanent anchor that never changes. Guess what it is? It is you.

September 11 shockwaves pushed you out of the nest because you desperately needed proof that you *do* have wings to fly beyond the nest.

Why else this book, if not to provide a flight-instruction manual?

It is not about making it safely through life. It is about understanding that you are life itself.

## VIEW FROM ABOVE VII

### SAFE HOME

May the decisions you make be your own.  
The storm find you prepared and living it as the adventure it truly is.  
The hurts and tears of others dry in the sun of your compassion.  
The cold and anger of others be side-stepped as not your reality.  
Know that the smallest efforts bring the biggest rewards.  
The faintest heart can change a world.  
A puppy can save a life.  
Wisdom has more power than a hundred guns.  
Look not at the event, but behind it to see what message it is bringing you.  
May your trip through the minefield below be between the mines seen from your mind's-eye orbit above.  
Your wings broad and strong in the company of many others, that you not fly alone.  
May you always look for love among the ruins. You'll find it, every single time.  
May your journey each moment have reason for joy and laughter because you have made the decision to live that way.  
Replace fear with education, discovery, or a James Bond mission.  
Walk with a higher power, because there is one.  
Stop limiting yourself.  
To change your reality, change the information in your head.  
There is no law that today must be a repetition of yesterday.  
Each moment marks the first moment of the rest of your life.  
Life is eternal, disbelief does not change that truth.  
Paint the picture of your life. Then live it.  
Live each day as though it were your first, not your last.  
Every day is another beginning, fresh and new.  
The worst nightmare: believing you are not, or can not.  
The greatest miracle: changing your I'm nots and can'ts to I am and I can.  
Demand more of yourself, then watch what happens.

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Don't be afraid to ask for help.  
Whether your car, or train, or boat or plane;  
whether your self, your life, your country, your planet;  
you are the only navigator you will ever need.

On October 21 2001 in Whitby Ontario Canada, two ministers teamed up to conduct a service at Westminster United Church. One was Protestant, the other a practising Muslim. The mixed congregation had no problem understanding who everyone was and why they were there. The Muslim said it all: "we are in the presence of a God that is the same, no matter who petitions it and exists even in the ruins and in our broken hearts".

Mind is the only frontier where tomorrow never dies.  
(Neither does James).  
Mind is the only place where yesterday, today and tomorrow  
are but one place.  
Mind is the only real reality.  
Home is wherever you are.  
And so is heaven.  
If you look at the footprints in the sand  
Along the beach of your life  
And see that at the lowest and darkest moments  
There's only one set of prints  
Where there should be two,  
The missing set supposed to be God's  
Who promised never to abandon you,  
And you wonder where in blazes He is  
When you need Him most,  
Look again.  
The set you see are His, not yours,  
For He is carrying you.  
And He always will.

Based on the poem "FOOTPRINTS"  
by Margaret Fishback Powers

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Our deepest fear  
Is not that we are inadequate.  
Our deepest fear  
Is that we are powerful beyond measure.  
It is our light not our darkness  
That most frightens us.  
We ask ourselves  
“Who am I to be brilliant,  
Gorgeous, talented and fabulous”?  
Actually, who are you not to be?  
You are a child of God.  
Your playing small  
Doesn't serve the world.  
There is nothing enlightened  
About shrinking so that other people  
Won't feel insecure around you.  
We are born to manifest the glory  
Of God that is within us.  
It's in everyone;  
And as we let our light shine  
We unconsciously give other people  
Permission to do the same.  
As we are liberated from our fears,  
Our presence automatically  
LIBERATES OTHERS.

Nelson Mandela  
Inaugural Speech

## VIEW FROM THE FUTURE

### THE GRAIL-QUEST ATTAINED

I grew up among the ruins. Saw my country fall to ruin, my youth ruined by war. The family hearth darkened by fear. I was horrified that millions of people were wiped out of existence. I mean, *think* about it. The only thing of human “excellence” that the great minds, intellects and imaginations of our nations’ leaders could produce was war, killing, destruction and death. Perhaps that was what motivated me to the core and stuck – to use my mind and whatever power I had to reverse that scourge on our global human record. Human beings must ask themselves, “what is our job when our leaders fail us?” If we do not learn from our mistakes, we will most surely perish in the future.

Can one person reverse all the lives that never had a chance to live? No. But perhaps the *message* one person brings can pivot the present to produce a better future. The song can linger long after the singer. The flight path can stay etched in orbit for others on Earth to see, long after the craft and pilot have vanished from radar.

We pass this way but once, some say. Well, my suspicion is, more than once. But this one was going to be for me the biggest once I could bite. As my mind grappled with what makes us do what we do, I became convinced, then driven by the fact that the answer lay in how we are taught to think, to manage, to make choices as individuals, as communities and nations. To academically upgrade nation’s men and women to think and perform at the highest levels of excellence and leadership in fields where decisions can make or break lives, became a 25-year long quest.

Integrity must go hand in hand with responsibility. Humanity was thirsty for not just any knowledge, but the kind that related to real life. One can drink water from a cup, or the water of life from a grail. Knowledge was one thing, but how to apply the knowledge was the key.

The grail quest began in 1976 with the founding of the Canadian School of Management. Today, a real living grail stands attained and brimming over, with room for all to drink.

In 2001, CSM celebrated its 21st Convocation (the first was

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September 30, 1980). By virtue of its Charter, it is authorized to award Certificates, Diplomas and the academic designations of Associate, Graduate and Fellow among others primarily in Business, Health Services and Tourism. CSM has 2800 Alumni around the world.

It is accredited by

- 1 The internationally recognized Distance Education and Training Commission (DETC) of Washington, DC. DETC is recognized by the Council For Higher Education (CHEA) as an accrediting body.
- 2 The University of Cambridge Local Examination Syndicate (UCLES) (UK), granted in 2000. CSM became an accredited learning centre for Management Certificates and Diplomas of UCLES (UK). CSM Faculty mentor the students; UCLES marks the papers and confers the awards.

Its partners are

- 1 Since 1977 – The International Management Centres Association (IMCA). IMCA was established in 1964 by a team of senior industrialists and academics hailing from traditional UK business schools like Cranfield, Bradford and Queensland in Australia. It is a global market leader in MBA and Internet Interactive Action Learning. It has provided management development and qualification programs to more than 30,000 managers in 40 countries. IMCA has the support of industrial and professional leaders worldwide.
- 2 University of Action Learning (UAL) established as a corporate university out of Boulder, CO in 1999. Its mandate is to play a global role, bringing innovative and progressive Internet-Resourced Lifelong Action Learning and development to all practising managers, supervisors and business leaders in every profession everywhere. UAL offers its wide range of programs, courses, Bachelor and Master degrees on an individual, in-company or organizational basis.

CSM is a constituent college of UAL and has UAL Council representation.

Through IMCA, CSM's Partner Schools are

- 1 IMCA Australia, Brisbane.

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- 2 MJK Institute, Helsinki, Finland.
- 3 Action Learning Centres (M) Sdn. Bhd., Kuala Lumpur, Malaysia.
- 4 Asian Centre for Management Studies, Kuala Lumpur, Malaysia.
- 5 Business School Caribbean, Curacao, Netherlands Antilles.
- 6 HTA Management Ltd., Auckland, New Zealand.
- 7 PNG Institute of Management, NCD, Papua, New Guinea.
- 8 IMC Action Learning PTE Ltd, Singapore.
- 9 Business School South Africa, Cape Town, South Africa.
- 10 SHA – Les Roches, Valais, Switzerland.
- 11 Business School Nederland, Buren, The Netherlands.

### CSM – A Living School

CSM includes your work experience as academic credits. That makes us a *real* school dealing with *real life* as people are really living it. Because some learners are adults already professionally employed, CSM believes that competence counts for something, otherwise the person wouldn't have been hired for the job. The Accreditation process also includes Prior Experience based on all additional certification, self-study and related training a person has achieved to date. This validation process is rigorous, but beneficial in contributing to a person's advanced-standing credits.

This unique yet insightful feature gives CSM its distinctive hallmark based on the writings of Malcolm Knowles, “father” of adult education. It is not content-oriented; it's learner-oriented.

CSM's main medium for information dissemination, course delivery, mentoring and communication is the Internet. Through [www.c-s-m.org](http://www.c-s-m.org), there are online links which provide a staggering 2000+ virtual library of journals for the most intensive researcher in the field of management.

CSM is about real people tackling real problems in real time with real responsibilities. It truly belongs to the 21st century.

I thoroughly believe that education has always been the core of human civilization. CSM wants to advance the human mind to reach new concepts and goals in order to motivate society to change and improve. Great managers and leaders are the potential for positive change. The leadership orbit is based on

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trust and responsibility. On a personal level, it is competence and character.

Universities and institutions of higher learning need constantly to adapt their educational programs to a changing world. They have to make competent leaders of individuals facing challenges unique to the 21st century.

### **The Challenges**

- loss of privacy
- dehumanization of ordinary work
- erosion of traditional values and socio—economic structures
- centralization of high-tech systems
- accelerated depletion of earth’s resources
- proliferation of arms and tightening security presence
- air, noise, land and water pollution

Time –

We have a lot less of it than people who lived before us.

Wisdom –

While we are bombarded by a lot of irrelevant information, the wisdom to make a right decision is not increasing.

Stability –

Decreasing rapidly whole communities at a time.

Ethical Values –

Often neglected by contemporary society.

Influence –

The impact people as a whole could have on society, is decreasing.

### **The Solution**

Educational programs focussing on Adaptive Leadership, such as

- choosing strategies for change
- understanding why vision is key to successful strategy implementation.
- managing resistance to change.
- sustaining commitment to change.

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- emphasizing teamwork, innovation and commitment to continuous improvement.
- developing an entrepreneurial corporate culture in universities.
- creating ways to align university organization to overall strategic plan.
- making vision, mission and goal statements relevant to the 21st century.

No matter what you do in life, you will be subject to others' definition of you. Each will react in a different way, because each looks at you through their own personal kaleidoscope. Some will say that no matter what I did, I crashed and burned anyway. Others will say I reached the stars. The important thing is you remain true to your dream, and do the best you can in each moment while enjoying it along the way.

Ultimately it is you who will know what you did or did not do according to your own navigation chart. Then when you add up all your moments, you will have contributed one considerable moment to the entire destiny of humankind. It will be uniquely yours forever, and it starts today.

The grail of knowledge is inundating our world at a frenetic and alarming pace. In this 21st century of cyberspace education, interactive learning and globalization of the learning process, the rules are changing fast. The idea I cherished – of the University Without Walls which our team provided in Canada, the United States and Europe for the last 25 years – is now proving itself. It will not longer be denied in this 21st century.

Our heads do not need to be crammed full of statistics and information. We need to be taught how to think, so that we can use intelligent choice to draw *from* those reservoirs of statistics and information, then apply those choices to our goals in life. A person who gathers information for a lifetime can still be without knowledge. A person who is shown how information can be applied to achieve a purpose, has knowledge. The issue then becomes, will the knowledge be used for good purpose or evil? Therefore education becomes more than just a process of learning, but a process for learning strategic application of information and subsequent consequences for ourselves, our society, and our world.

A key requirement of that strategic education is adaptive leadership. Leaders of self, of communities, of nations, for a world and way of living for all that integrates the good in mankind with our minds' ability to make it reality.

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As we orbit over the ruins of past systems that no longer serve to sustain us in our new visions, may we ever remind ourselves that as long as we keep thinking with the higher view, we shall always see among the ruins below, the right way through.

May we not allow the ruins to bury us, for then we will die. To be dead is not the way to live. May we not linger among the ruins either, choosing them as our reality, for then we'll be the walking dead pretending we're alive. To pretend to be alive is not to live at all. May we always orbit over the ruins, aware of the mistakes that caused them. For then we will find purpose in life as we make different choices for new possibilities worthy of our greatness.

And that is the very best way to live. In fact, that is reason to live at all.

Mostly may we remember that though wizards can fall, the one who won't will be you, the sage, wise in the ways of staying in orbit.

For you are the greatest navigator of all.

With great gratitude for having lived one moment here on Earth as a member of the wonderful human race,

*Professor Dr. George Korey  
President Emeritus and Chancellor, CSM  
and  
Chief Navigator and Orbiter  
Global Flight School for Higher Applied Knowledge*

Our heads do not need to be crammed full of statistics and information. We need to be taught how to think, so that we can use intelligent choice to draw *from* those reservoirs of statistics and information, then apply those choices to our goals in life. A person who gathers information for a lifetime can still be without knowledge. A person who is shown how information can be applied to achieve a purpose, has knowledge. The issue then becomes, will the knowledge be used for good purpose or evil? Therefore education becomes more than just a process of learning, but a process for learning strategic application of information and subsequent consequences for ourselves, our society, and our world.

## NAVIGATORS CAN

On the occasion of CSM's 10th anniversary, Her Majesty The Queen through her College of Arms, granted CSM its own Coat of Arms as a Corporation. This was "in recognition of our contribution to society and the individuals we have served as students".

The Coat of Arms embodies the Canadian Maple Leaf. The circle formed by the rope symbolizes the school's global outreach and uses the national colours of Canada, England, France and Scotland.

The white eagle represents vision and courage. The book it holds is the symbol of learning. On the book the Maltese Cross commemorates the award of the Cross of Merit to the School by the Sovereign Order of St. John of Jerusalem "in recognition of the School's outstanding contribution in the field of Health Services Administration".

Health care has been the main mission of the Order since its founding in Jerusalem in 1048. Since the 1960s it has had ties with Canada. Some of the scholarships offered in CSM's earlier years were in the name of that Sovereign Order.

## YOU ARE THE FUTURE TO YOU WE THROW THE TORCH

Here's a reality check. Who said, "I thoroughly believe that education has always been the core of human civilization". (?) Was it Socrates? Plato? Or George Korey? Did you correctly identify the speaker? Or did we getcha?

Let's re-examine his next two statements: "CSM wants to advance the human mind to reach new concepts and goals in order to motivate society to change and improve. Great managers and leaders are the potential for positive change". Dear readers! Reflecting upon *all three statements* deeply, are you aware that in them are key words which, if all the world's people by some Harry Potter magic were to hear them, study them, and have the chance to practise them in open, free societies, every single person on this earth would never want for anything ever again; all war, poverty, famine, and economic inequality would vanish forever, and the condition of our entire civilization would reverse from one of repeat failures to repeat successes in major fields of human endeavour?

Here they are, the operative key words:

Education (is) core.

Advance the human mind.

Motivate (society to) change and improve.

Great (managers and leaders) (are the potential for) positive change.

How and why are they key? Take a good look, one by one.

- 1 Education is core. Sound like some secret cryptic code? Let's decipher it. It means that unless you really know what you're doing and why and what the results will be once you've applied what you know, you will have been responsible for contributing either to the failure of something, or to its success. Unless you have solid foundational knowledge and correct definitions of what success and failure really mean, your choices and actions will lack the wisdom necessary for positive results, no matter how sincere the intention. This is not confusing or hard to

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- understand. This just makes a lot of common sense. CSM has tried-and-true learning methodologies (education) that avoid getting you tripped up on trying to make decisions based on just information, and shifts you to actually making good decisions based on learned thinking ability of how to apply what you know toward a positive outcome, in real-life situations which will affect and influence other people. It's that influence which brings improvement and positive change – and that is the unique skill learning which CSM bestows. *That*, is core. For we are not islands unto ourselves: how we live by the decisions we make includes and effects everyone, over periods of time long enough to make a difference.
- 2 Advance the human mind. CSM's core goal for all its learners, faculty and students alike, is turning confusion into clarity in the human thinking mind – the greatest living computer in existence. This computer-mind of ours is unlimited, forever expandable. The brain can store a lot of facts, but it's the mind that applies them. CSM's focus is mind. And in mind, future is guaranteed, always there, forever. Mind is where tomorrow never dies.
  - 3 Motivate. Ahh. If one theme dominates throughout all the chapters of this book, it is the power within each of us lying dormant until some life event or circumstance hits us over the head with a two-by-four, and we are compelled to draw on that power, or fall. If this book says nothing else, it confirms over and over that we never know what skills we have unless first we are *caused* to have to dig them out of ourselves to survive. But when we've done that often enough, we shift to our next level of competence called personal power. Having championed our challenges, we've *learned* that we are creatures of remarkable capabilities we never knew we had, until tested. We discover those inner skills are not illusion but are really real, and that we are the embodiment of those skills on two legs. "Suddenly" we feel "taller" and can see farther – not with physical eyes, but with our mind and how we think. We realize, perhaps for the first time, that we really *do* have the power to make things happen, and that what we think really *does* count. "Suddenly" things seem improved, and life looks a whole lot better, for hope has entered the picture. Hope for what? That your life has meaning after all because in your new shoes, you've become capable of *managing inside you* thoughts and ideas that are making a difference *outside*

*you*. What magic! Magic? *You* did it all, the magician was *you*. Did you know that CSM is in the business of graduating annually, multiple management magicians all over the world? Of course you did.

- 4 Great managers and leaders are the potential for positive change. How do we define great? Someone with a large vision, a huge goal, with tenacity, drive and power to plunge forward to fulfill a driving obsession no matter what? Like Copernicus? Or Napoleon? Maybe Goethe, Mozart or Alexander the Great? Were these men of vision truly great? History has granted them greatness not for what it cost civilization along the way, but for their personal passion, complete and utter belief and commitment in the goals they set for themselves, and by extension, the massive changes carved into our history books, society and human psyche as a *consequence* of their having lived as leaders and managers. How about Joan of Arc, Mother Teresa, Stephen Hawking, or our Pope? Is their greatness total commitment to a cause; superior intellect; unbending faith and love? What? Or do we define greatness by the numbers of armies commanded, the thousands of lives touched, the volumes of intellectual writings produced, or the hundreds of miles travelled and countries visited?

Another contender for greatness appears amongst us. He was born in an obscure village, the child of a peasant woman. He grew up in still another place and trained in carpentry. He went unnoticed until about age thirty. Even then, no one could ever say they really knew what he was about. He became an itinerant preacher, upsetting local authorities wherever he went. He defended unpopular causes; chose the poor and the weak as his friends, including outcasts and lawbreakers. He never wrote a book, he never held office, he never owned a big house or had any land. He never went to college or visited a big city – in fact, he never really got beyond about two-hundred miles of where he was born.

He did nothing we usually associate with greatness. He had no credentials but himself. One day public opinion turned against him. His friends who promised to stand by him, ran away. He was arrested, tortured, and left to die nailed to a cross, while his executioners tossed coins over who should get the only property he ever had, his clothing. Even his grave was a borrowed one, thanks to a friend.

About 2000 years have come and gone. Yet to this day he

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remains a central figure of the human race and one of the most major influences of teachings governing how masses of populations worldwide live their lives. All the armies that ever marched, all the navies that ever sailed, all the parliaments that ever sat, all the kings that ever reigned put together have not affected the life of mankind on this earth as much as the life of that one solitary, obscure individual. So what is great, and what is greatness?

Greatness is personal contribution in a way that brings out the best in us, not the worst. Greatness does not destroy, it builds. Greatness is not pulling down, but lifting up. Many great people walk this earth, yet we will never know who they are or how their influence as inadvertent leaders and managers are sowing the seeds of positive change with every breath they take, every move they make. Sometimes, however, we get lucky. Sometimes there comes a person or persons who alone or as part of a team, have ways to bring forth the best in huge numbers of people, in short spaces of time, so that the rest of us can experience the fruits of these positive changes during our lifetime.

And sometimes in life a rare opportunity surfaces but once. If we miss it, it's gone forever. This is one of those times. September 11 2001 was a wake-up call, a shot across the bow. It cried out, "take a really good look at *sudden* change! How will you handle it? Are you prepared?". How do we take something so hugely shocking, and build and lift up from there? What kind of leadership and management skills have the know-how, power, and correct application ability to absolutely safeguard that core principles healthy societies need to function, *will persist no matter what*? Those skills founded the Canadian School of Management, and remain its core for the future upon us now. If we are at a crossroads of human history, and I believe we are, CSM is the bridge, the glue, the place where potential turns potent.

Always comes the right captain when the ship knows where it's going. George Korey knew from Day One where it was going. When the realization came to pass the torch to keep the flame burning, he waited. He waited for the perfect moment for the perfect person. Come he did, literally from across the ocean. From the ancient treasured and cherished 12th century historic Scottish lineage of the Barony of Prestoungrange. It was George's long-time friend and IMCB associate Gordon Wills, who as Gordon Baron of Prestoungrange, is now also CSM's Chairman and Executive Chancellor. It was a sealing of

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partners, a merge of business, leadership and management educational programs, and a securing of wheel and compass to steer CSM into the choppy waters of the future for which it was so competently prepared. A highly-accomplished industrious individual bringing multiple degrees, published books, and immense experience from so many sectors of business, industry and academia, Gordon also brought with him the prestigious connection with IMCB – the founding member of the International Management Centres Association. IMCA launched its first action learning programs in 1982. Like CSM, it is dedicated to career development through action learning – teaching adaptive leadership and management skills that roll with the times, no matter what. In the past two decades it has graduated more than 30,000 managers in over 40 countries, like Australia, Belgium, Canada, The Czech Republic, Finland, Holland, Hong Kong, Ireland, Malaysia, New Zealand, Papua New Guinea, Vanuatu Singapore, South Africa, the United Arab Emirates, the UK and USA.

You cannot teach leadership and management without yourself being the example. You cannot teach others how to be a torch to lead the way, lessen the load, and light the path, unless you already are one. Yes, you've just read a whole book about the remarkable life of George Korey. Quite possibly you think that with this cooperative merger with IMCA, well, that's a happy ending for George, a grand new adventure for Gordon to add to the amazing kaleidoscope of his life, and now all is right with the world. Everyone will sail happily ever after into the sunset with loads of distinguished faculty on board telling learners what to do and how. And at each graduation port, the good-ship CSM will dock and discharge its requisite numbers of annual graduates to the slings and arrows of a turbulent life at sea. How nice for George and Faculty – all set and taken care of; a fitting final chapter. Soon it will be end of story. You can close the book, and that's another bit of reading you'll now walk around with in memory, for a while. Not long. A week or two at best, and the echoes of the words in your head will have faded away. You'll wonder, maybe, what this was all about.

Well, dear Navigators. Do you remember when, at the start of this book, George wrote, “what you hold in your hands is someone's life. Yours. Your life is the most important thing that will ever happen to you”. Yes, *you* are the reason this book and these words ever got into print in the first place. Do you still think this book is just a book? Do you in fact believe

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that everything you've read is about George and his life, IMCA and CSM with some poetry and witicisms thrown in for enjoyment? Hope not. Guess who and where and why the real school is. Guess who the real torch is. Guess why this torch, unlike any other, is so important now, that how societies worldwide fare in the years to come will absolutely, unequivocally and undeniably, depend on how strong, sure and steady that torch is. Not will be – *is*.

Your life and your place in it is the real school; you are the torch; and it is being thrown to you now to hold it high. More, you must keep it held high, no matter what. How will you do that? By using common sense and your feelings deep within which are your compass. How? To make wise decisions. The decisions you make today as to *whom* you give the privilege of guiding you and summoning the leadership and management potential of you, will lead directly to either that failure or success that will influence society and determine the quality of life for everyone your decision has touched. It need not happen on some battlefield; or public stadium seating thousands; or some huge movie screen seen by millions. It will dawn within your mind of the actor, director, script-writer and producer you are of your own film: the movie of your life. Right at home. On the street. In your car. At the shopping mall. In the café, the boardroom, or walking your dog. In these places, are where the seeds of greatness begin.

Dissolution of structures you thought were changeless, you will sense more acutely now. You will note progressive increases in overall numbers of unemployed; more homeless; more talk of war. You will wonder not what's the point of education, but what's the right education now that offers not only the credits you need, but the visionary leadership and adaptive skills designed specifically to manage the real world appearing each day to be seemingly more unmanageable. You want people-oriented support teams; you want access to what others in your shoes are doing, deciding and thinking all around the world; you want the strength to reach right decisions when all things will seem to go wrong all around you. That comes from life-learning principles, not just text-book notes. Bottom line: you want programs that eliminate fear from your future. Most of all, fear that is within you about how exactly the future will be.

Take heart. You are not anywhere where George, IMCA and CSM haven't already been. Their example proves that humans and the institutions they lead are stronger than fear

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and greater than fear. They have learned that all that's needed to conquer fear, is to keep your focus where fear is not. Fear is not in your hopes, your dreams, your goals, your desires to build, to change, to grow, to be happy. George built a ship for everyone to sail in; Gordon came along as Captain. Is this an end for George and a beginning for Gordon? No, nothing ends or begins that doesn't begin and end and begin again in never-ending experiencing for everyone. Without people, however, a ship can deliver no messages, bring no new changes, or influence anything. Without people as navigators using the compass of their mind and feelings, it could founder at sea and its rescue mission to help humanity, lost. Without people as living lighted torches to show the way, the human condition in all nations where CSM affiliates operate, will be dimmer.

Oh. And if you still have a smidgen of doubt, rest assured that the ticket for passage on this ship lasts the rest of your life into your future long after you've docked. You see, at least you'll have one.

So you might as well come aboard, because CSM, like life, is voyaging ever *onward*. Because this is the best time, the right time, that YOU CAN.

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*Barbara Tomczyk*

*Life Navigator in Training*

(Information on that one great solitary life taken in part from "One Solitary Life", April House, Inc., USA)

**VIEWS THROUGH TIME AND SPACE**  
THE HEREDITARY DYNASTIC TITLE OF KNIAZ IN  
RUTHENIA, LITHUANIA AND POLAND

The title *Kniaz*, meaning Prince, derives from the old Norman word *Konung*. In old Ruthenia, Lithuania and Poland, the term meant sovereign ruler (equivalent to the Latin *princeps* and *dux*, and was applied to reigning princes and their descendants.

Over the years, many of these reigning princes of historic dynasties in those lands were conquered by Lithuania through wars and land annexations. That's how Lithuania by the 15th century grew to stretch from the Black Sea to the Baltic. That's also how it came to be called The Grand Duchy of Lithuania with a huge central government.

Though all princedoms were now subordinated to her, Lithuania signed treaties with the conquered princes to let them keep their original independence. This protected, preserved and perpetuated the right to use the old dynastic title of Kniaz but only by the heirs of the formerly-reigning (and now conquered) princes. There were two groups of such heirs: the first represented the princely house of Gedymin which included even the heirs of independent princes who ruled in Lithuania *predating* the Gedymin Dynasty; the second group were the descendants of the Rurik Dynasty. Since they were descendants of reigning princes, those entitled to use the title of Kniaz represented a closed caste. Anyone not born a Kniaz, could never become one.

In 1569 the Polish Parliament in Lublin passed an Act of Union uniting the Polish Kingdom with the Grand Duchy of Lithuania. This act of union

- 1 officially recognized the existence and confirmed the use of princely titles to all descendants of Rurik, Gedymin and other heirs of princely families existing in their time in Lithuania;
- 2 extended the above recognition to include all descendants of dynastic families who used the Ruthenian and Lithuanian title of Kniaz;

and

- 3 assured all Lithuanian princes a class status equal to that of Polish lords which entitled them to an appointment to senatorial offices in the Polish Kingdom.

In *Kniazowie Litewsko-Ruscy* (The Lithuanian-Ruthenian Princes, Warsaw, 1895) is to be found a monumental and formidable compendium of ancient princely lineages by foremost historian and researcher Jozef Wolff. Listed inside are names of dynastic Ruthenian-Lithuanian-Tatar and Polish families entitled to the hereditary dynastic title of Kniaz. De Sienno-Siensi appears among them, whose surviving branch from the 16th century used the name Krzeczowski. Two other well-known references can also be found in *The Genealogical Tree of the Princes Krzeczowski* by Michal Wojnilowicz, 1675; and Books of the Hereditary Nobility, Part V, Heraldry of the Polish Kingdom, 1849.

**WAWEL**  
ANCIENT CASTLE AND ROYAL NECROPOLIS OF THE  
MONARCHS OF POLAND KRAWKOW AND WAWEL  
CATHEDRAL

If you want to see Wawel (pronounced Va-vel) today, take a direct flight to Warsaw, then to Kraków by car. There loom the Royal Cathedral and Castle-home of the great Monarchs of Poland of an era now melted into misty memory. The royal crowns are gone now, but the heads that wore them lie proudly in Wawel's walls, and you can still feel noble footsteps following you on tour. Like so many other great eras, great places, faces and tales, they may be relics of history, but their glory lives on in the spirit of the waters, lands and peoples forged by fires of time into the face of Poland today.

A former Archbishop of Kraków, Karol Wojtyła said of Wawel Cathedral, "The sanctuary of the nation ... cannot be entered without an inner trembling, without an awe, for here – as in few cathedrals of the world – is contained a vast greatness which speaks to us of the history of Poland, of all our past".

Enter either Castle or Cathedral and, with each breath, each step, you are transported by centuries of history. As was the custom then to build on high ground surrounded by high walls for best protection against invaders, both stand atop Wawel Hill overlooking the majestic Wisła (Vistula) River. Legend says this charmed location was won by the wit of a young shepherd boy who wrested it from the clutches of a resident dragon terrorizing the citizens of the Town. The clever youth came up with a fool-proof plan to foil the reptile. He stuffed a straw sheep with tar and sulphur, and parked it outside the greedy dragon's lair. Upon devouring it, the dragon was seized with such a thirst, he practically drank the whole Wisła (Vistula) River, and burst. A Dragon's Den exists at the southwest corner of the Wawel complex, the cave opening onto the banks of the Wisła. The dragon's there too, a sculptured bronze replica with genuine blow-torch breath.

That mythical dragon-slayer was Prince Krak, founder of Krakow. In 1000 the Bishopric of Krak was established, later the Bishopric of Kraków under King Boleslaw the Great

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around 1020 when the first cathedral was built. Fragments of its original can be seen in the west wing area of the courtyard between the Castle and the Cathedral. Kraków is the oldest city in Malopolska (Little Poland) dating to the 7th century, and the 3rd largest city in the country. The first historical records of human habitation are of the Slavic peoples settling along the banks of the Wisla in the 8th century. In 1038 Kraków became the royal capital under the rule of the Piast Dynasty, and all kings ruled from Wawel Castle until 1596.

Because Kraków conjoined two flourishing trade routes between western Europe to Byzantium and from southern Europe to the Baltic by the end of the 10th century it had developed into a large medieval city. In the mid 13th century, however, further development was abruptly halted when the Tartars invaded, leaving the city in ruins. A geometric pattern of the original market square laid out by Prince Boleslaw the Shy shortly thereafter, is still visible today.

With the reign of King Kazimierz the Great (d.1370) came generous patronage of art and scholarship. In 1364 he founded the Kraków Academy – later renamed the Jagiellonian University – the oldest university in central Europe after Prague. This was a window in time allowing for the stellar discoveries of young Nicolas Copernicus, a mix of religious tolerance in the midst of bloody religious wars. The decision in 1596 to move the capital to Warsaw dealt Krakow's prestige a mighty blow, leading to slow decline. In those days any sign of weakness meant practically certain destruction by marauding forces who seemed to sweep in out of nowhere right on cue. This time the Swedes obliged. In 1655–57 they invaded, reducing everything to rubble.

Nearly two centuries passed before the city managed to struggle to any semblance of its former self. From its status as the Free City of Kraków (1815–46), it was incorporated into the Austro-Hungarian province of Galicia, then granted autonomy within the empire.

In WWI Kraków was Lenin's base for directing his international Communist movement, suffering worse ignominy in WWII when the Nazi declared it capital of the Central Government incorporating all Polish territories not directly annexed to the Reich. From the Castle on Wawel Hill the Nazi governor exercised his reign of terror, murder, arrests, and deportations to concentration camps (Auschwitz). By November 1939 barely two months after the invasion date of September 1, many professors of the Jagiellonian University had disappeared.

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Yet, Kraków is the only large city in Poland whose old architecture survived the war intact. In January '45 by a stroke of fate, a Soviet manouvre forced the Germans out in time to prevent its destruction. To be in Kraków's Stare Miasto (Old Town) is to be in a time-warp, a past standing still. The Castle and Cathedral crown Wawel Hill just south of the Old Town. Close to Wawel Hill, archeological digs divulge evidence of settlement as early as the Stone Age. "Lost Wawel" lies beneath the old Castle kitchens past the excavation, exposing foundations of the oldest known church in Poland identified as 10th century.

Wawel (1364) was for four centuries the coronation and burial place of Polish Royalty. A maze of sarcophagi, tombstones and altarpieces encrust the church inside. Even after Warsaw was designated the country's capital, Polish Royalty continued to be crowned and buried at Wawel. All of Poland's 45 monarchs of the Piast, Jagiellon and Vasa Dynasties except four are interred in the Cathedral, namely Louis of Hungary (d.1382), Alexander Jagiellonczyk (d.1506), Henry of Valois (d.1589) and Augustus III (d.1763). Together with Stanislaw Augustus Poniatowski (d.1798) they are buried not only outside Wawel, but outside Poland itself. In total, at least 100 noble personages repose in Wawel's crypts. Thus Poland has managed to keep the sacred remains of most of its kings, queens and princes safe from plunder and ruin. Wawel as revered heritage, historic testament and guardian of Poland's royal legacy offers a rich repository of data for students, researchers, scholars, historians, tourists and of course, the townspeople themselves.

Wawel as choice resting place for royals didn't become a reality until the 11th century. Polish kings and princes were buried elsewhere in or under other cathedrals, parish churches or monasteries throughout the country. The best example is the Pomeranian Princes the Griffites, rulers of West Pomerania for whom Szczecin is the main burial site and where the grave of the last descendant of their dynasty can be seen. The princes of Gdansk Pomerania lie in the Cathedral at Oliwa.

According to historical records, the first ruler laid at Wawel was Boleslaw the Curly (d.1179). In the 12th and 13th centuries, royals could choose burial sites: either one of the nation's cathedrals and churches, or Wawel. But from the 14th to 18th centuries from King Wladyslaw the Short (d.1333) to Augustus II Wettin (d.1733), Wawel became the sole resting place for all rulers and their families.

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Even burial styles had their own evolutionary history. Middle Ages rulers were interred under the floors, with sculpted tombstones and sarcophagi overtop. Then came vaults in the walls, followed by progressive movement outward into chapels built for burials surrounding the Cathedral. In evidence are impressive works of many famous sculptors – carved testimonials to central European art, architecture and sculpture spanning the last six centuries: medieval tombstone masterpieces, notably the one of Kazimierz Jagiellonczyk by master sculptor Wit Stwosz; monuments of Queen Jadwiga of Anjou and King Wladyslaw III by Antoni Madejski; Zygmunt's (Sigismund's) Chapel (early 16th century) housing bodies of the last Jagiellons, called "a pearl of the Renaissance north of the Alps" by Bartolomeo Berrecci; the Baroque-style Vasa Chapel (mid 18th century) with Baroque monument to Kings Michael Korybut Wisniowiecki (d.1673) and John III Sobieski (d.1696) and their wives by architect Francesco Placidi.

St. Leonard's crypt survives from a second Romanesque structure. It's part of a long network of vaults containing the tombs of national heroes Józef Pilsudski, Tadeusz Kosciuszko and Prince Stanislaw Poniatowski (1767–1813). As you approach crypts near the rear of the Cathedral, you'll bang into more royalty like the Zygmunts and Stefan Batory, but also the famous poets Adam Mickiewicz and Juliusz Slowacki.

The present brick and sandstone basilica is mostly Gothic from the reigns of Wladyslaw the Short (1306–33) and Kazimierz the Great (1333–70). The latter's tomb is of Gothic red Hungarian marble. Zygmunt's golden-domed Chapel (1539) on the south side is the finest Renaissance construction in Poland, and holds Poland's largest bell – Dzwon Zygmunta – 11 tonnes.

St. Jadwiga (pronounced Yud-vee-guh) was one of Poland's most loved monarchs. She's buried under her favorite miraculous crucifix which lies to your left as you enter the main Cathedral doors. The young queen prayed for guidance as to whether she should marry King Ladislaus Jagiello of Lithuania, and apparently got the go-ahead. The marriage brought about the unification of Poland and Lithuania in 1386. She died in 1399, but subsequent miraculous occurrences around the crucifix she used in prayer, led to her canonization in 1997.

Papal gifts to the Cathedral Museum from the 18th century as well as those from Jean Paul II include exquisite embroidered textiles, an ancient jewelled monstrance, a glittering rose of gold.

## Wawel Castle

Here stands a testament to a period of long and rich cultural exchange between Poland and Italy. The two countries share a history looking back more than 1000 years. In 966 through the baptism of Mieszko the First (922–992) who was Prince of Polanie, the Polanie established their allegiance with Western Christianity under the vicinage of the Bishop of Rome.

In the 1500s the country itself was an artist's dream come true at a time when the royal courts and great rural magnates were offering lucrative commissions. Italian artists and architects were eager to respond. Even in those days, as now, you sometimes had to "go where the work is". Enter Kraków, and you'll have no trouble spotting their magnificent works all over the place whether buildings or monuments.

Wawel Castle is 16th century, with a superlative Italian Renaissance courtyard. Renaissance influence sprouted in Poland under the auspices of the Jagiellonian dynastic union with Hungary. In 1499 Kraków's royal palace was badly damaged by fire. Franciscus Italus a.k.a. Francesco della Lora, an employee at the Hungarian court, was summoned to rebuild it. Which he undertook, but died before finishing it. King Zygmunt ordered it be re-started from scratch, this time by royal architect Bartolomeo Berrecci who master-minded the spectacular courtyard. Its first two storeys resemble the Palazzo Strozzi in Florence. His second and only other great work at Wawel was the Zygmunt Chapel in the Cathedral. It is recognizably Italian, yet its walls of solidly-packed intricate designs look nothing like anything in Italy. Unfortunately struck down by an assassin, Berrecci didn't live long enough to accomplish more.

Many more Italian craftsmen worked on the Chapel's interior, as well as throughout other parts of Wawel and Kraków – about a century's worth of works (Gucci, Placidi, Merlini, Mosca, and others). Any departures or additions in Baroque style were also thanks to the Italians.

Around the time Poland moved its capital to Warsaw, the country was also attacked by the Austrians who pillaged the Castle and turned it into an army barracks. In 1880 Emperor Franz Josef ordered the troops removed. Reconstruction began, and continued as much as possible between the many wars that kept the country in turmoil. The worst for the Castle was WWII when Governor Hans Frank made it his private quarters, with Nazis occupying the royal apartments. That was the time many major valuables were spirited out of the